

Capital Markets Day



General

All references in this presentation to "Nuvei", the "Company," "we," "our," "ours," "us" or similar terms refer to Nuvei Corporation, together with its subsidiaries. All references to "\$", "US\$", "dollars" and "U.S. dollars" are to United States dollars and all references to "C\$" are to Canadian dollars.

Supplementary Financial Information

Nuvei is today providing one-time Supplementary Financial Information for the fiscal years 2020 and 2021, with the intent of helping investors better understand the components of the Company's revenue and its growth profile. All revenue and percentages in the Supplementary Financial Information section are, or are derived from, components of revenue as calculated in accordance with the accounting policies used to prepare the revenue figure presented in the Company's financial statements under IFRS. The Company does not intend to provide Supplementary Financial Information on an on-going basis.

Market and Industry Data

The information contained in this presentation contains statistical data, estimates and forecasts concerning the industry in which the Company participates that are based on independent industry publications, including those published by Euromonitor International Limited ("Euromonitor"), from third-party sources, websites and other publicly available information, as well as the Company's internal sources and general knowledge of, and expectations concerning, the industry.

The industry market positions, shares, market sizes and growth estimates included in this presentation are based on estimates using the foregoing independent industry publications and the Company's internal data and estimates based on data from various industry analyses, our internal research and adjustments and assumptions that we believe to be reasonable. Although the Company has no reason to believe this industry information is not reliable, we have not independently verified data from industry publications and analyses and cannot guarantee their accuracy or completeness and do not make any representation as to the accuracy of such data. In addition, the Company believes that data regarding the industry and industry market positions, shares, market sizes and growth provide general guidance but are inherently imprecise. Further, these estimates and assumptions involve risk and uncertainties and are subject to change based on various factors. These and other factors could cause results to differ materially from those expressed in the estimates and assumptions. Market and industry data is subject to variations and reports were published before the global COVID-19 pandemic and therefore do not reflect any impact of the COVID-19 pandemic on any specific market or globally. In addition, we do not know all of the assumptions regarding general economic conditions or growth that were used in preparing the forecasts from the sources relied upon or cited herein. Accordingly, investors should not place undue reliance on this information.

Non-IFRS and Other Financial Measures

Nuvei's audited consolidated financial statements have been prepared in accordance with IFRS as issued by the International Accounting Standards Board. The information presented in this presentation includes non-IFRS financial measures, non-IFRS financial ratios and supplementary financial measures, namely Adjusted EBITDA, Adjusted EBITDA margin, Organic Revenue, Organic revenue growth, Adjusted net income, Adjusted net income per basic share, Adjusted net income per diluted share, Free cash flow, Total volume and eCommerce volume. These measures are not recognized measures under IFRS and do not have standardized meanings prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement IFRS measures by providing further understanding of our results of operations from our perspective. Accordingly, these measures should not be considered in isolation nor as a substitute for analysis of the Company's financial information reperted under IFRS. These measures are used to provide investors with additional insight of our operating performance and thus highlight trends in Nuvei's core business that may not otherwise be apparent when relying solely on IFRS measures. We also believe that securities analysts, investors and other interested parties frequently use these non-IFRS and other financial measures in the evaluation of issuers. We also use these measures in order to facilitate operating performance comparisons from period, to prepare annual operating budgets and forecasts and to determine components of management compensation. We believe these measures are used widely among others in the payment technology industry as a means of evaluating a company's underlying operating performance.

Non-IFRS Financial Measures

Adjusted EBITDA: We use Adjusted EBITDA as a means to evaluate operating performance, by eliminating the impact of non-operational or non-cash items. Adjusted EBITDA is defined as net income (loss) before finance costs, finance income, depreciation and amortization, income tax expense, acquisition, integration and severance costs, share-based payments and related payroll taxes, loss (gain) on foreign currency exchange, and legal settlement and other.

Organic revenue: We use Organic revenue as a means of evaluating performance. This measure helps provide insight on organic and acquisition-related growth and presents useful information about comparable revenue growth. Organic revenue means revenue excluding the revenue attributable to acquired businesses for a period of 12-months following their acquisition and excluding revenue attributable to divested businesses.

In prior periods, we presented different adjusted revenue non-IFRS measures. As we continue to execute on our acquisition strategy and align with other companies in our industry, we believe that Organic revenue and Organic revenue growth are useful means of evaluating our performance and help provide insight on organic and acquisition-related growth. As our level of acquisitiveness has increased in recent periods, we believe these measures exercises are useful information about comparable growth in the period.



Disclaimer

Adjusted net income: We use Adjusted net income as an indicator of business performance and profitability with our current tax and capital structure. Adjusted net income is defined as net income (loss) before acquisition, integration and severance costs, share-based payments and related payroll taxes, loss (gain) on foreign currency exchange, amortization of acquisition-related intangible assets, and the related income tax expense or recovery for these items. Adjusted net income also excludes change in redemption value of liability-classified common and preferred shares and accelerated amortization of deferred transaction costs and legal settlement and other.

Free cash flow: We use Free cash flow as a supplementary indicator of our operating performance. Free cash flow means, for any period, Adjusted EBITDA less capital expenditures.

Non-IFRS Financial Ratios

Adjusted EBITDA margin: Adjusted EBITDA margin means Adjusted EBITDA divided by revenue.

Adjusted net income per basic share and per diluted share: We use Adjusted net income per basic share and per diluted share as an indicator of performance and profitability of our business on a per share basis. Adjusted net income per basic share and per diluted share means Adjusted net income less net income attributable to non-controlling interest divided by the basic and diluted weighted average number of common shares outstanding for the period. The number of share-based awards used in the diluted weighted average number of common shares outstanding in the Adjusted net income per diluted share calculation is determined using the treasury stock method as permitted under IFRS.

Organic revenue growth: Organic revenue growth means the year-over-year change in Organic revenue divided by Organic revenue in the prior period. We use Organic revenue growth to assess revenue trends in our business on a comparable basis versus the prior year.

Supplementary Financial Measures

We monitor the following key performance indicators to help us evaluate our business, measure our performance, identify trends affecting our business, formulate business plans and make strategic decisions. Our key performance indicators may be calculated in a manner that differs from similar key performance indicators used by other companies.

Total volume and eCommerce volume: We believe Total volume and eCommerce volume are indicators of performance of our business. Total volume and similar measures are used widely among others in the payments industry as a means of evaluating a company's performance. We define Total volume as the total dollar value of transactions processed in the period by merchants under contractual agreement with us. eCommerce volume is the portion of Total volume for which the transaction did not occur at a physical location. Total volume and eCommerce volume do not represent revenue earned by us. Total volume includes acquiring volume, where we are in the flow of funds in the settlement transaction cycle, gateway/technology volume, where we provide our gateway/technology services but are not in the flow of funds in the settlement transaction cycle as well as the total dollar value of transactions processed relating to alternative payment methods and payouts. Since our revenue is primarily sales volume and transaction-based, generated from merchants' daily sales and through various fees for value-added services provided to our merchants, fluctuations in Total volume will generally impact our revenue.

Organic volume growth: Organic volume growth means the year-over-year change in Organic volume divided by Organic volume in the prior period. We use Organic volume growth to assess revenue trends in our business on a comparable basis versus the prior year.

Forward-Looking Information

This presentation contains "forward-looking information" within the meaning of applicable securities laws, including, without limitation, Nuvei's outlook on Total volume, Revenue and Adjusted EBITDA for the three months ending March 31, 2022 and the year ending December 31, 2022 as well as medium and long-term targets on Total volume, Revenue and Adjusted EBITDA margin. This forward-looking information is identified by the use of terms and phrases such as "may", "would", "should", "could", "expect", "intend", "estimate", "plan", "foresee", "believe", or "continue", the negative of these terms and similar terminology, including references to assumptions, although not all forward-looking information contains these terms and phrases. Particularly, information regarding our expectations of future results, performance, achievements, prospects or opportunities or the markets in which we operate, expectations regarding industry trends and the size and growth rates of addressable markets, our business plans and growth strategies, addressable market opportunities and intention to capture an increasing share of addressable markets, the costs and success of our sales and marketing efforts, intentions to expland expected ionships, further pneetrate verticals, enter new geographical markets, expand into and further increase penetration of international markets, intentions to selectively pursue and successfully integrate acquisition outcomes and benefits, future investments in our business and anticipated capital expenditures, our intention to continuously innovate, differentiate and enhance our platform and solutions, expectations, expectations regarding our revenue, revenue generation potential of our solutions, expectations regarding our margins and future profitability, our financial outlook and guidance as well as medium and long-term targets in various financial metrics, and the future impact of the COVID-19 pandemic is forward-looking information.

In addition, any statements that refer to expectations, intentions, projections or other characterizations of future events or circumstances contain forward-looking information. Statements containing forward-looking information are not historical facts but instead represent management's expectations, estimates and projections regarding future events or circumstances. Any financial outlook and targets, as the case may be, may also constitute "financial outlook" within the meaning of applicable securities laws and are provided for the purposes of assisting the reader in understanding the Company's financial performance and measuring progress toward management's objectives and the reader is cautioned that it may not be appropriate for other purposes.



Disclaimer

Forward-looking information involves known and unknown risks and uncertainties, many of which are beyond our control, that could cause actual results to differ materially from those that are disclosed in or implied by such forwardlooking information. These risks and uncertainties include, but are not limited to, the risk factors described in greater detail under "Risk Factors" of the Company's annual information form (the "AIF") such as: risks relating to our business and industry, such as the ongoing COVID-19 pandemic, including the resulting global economic uncertainty and measures taken in response to the pandemic; the rapid developments and change in our industry; intense competition both within our industry and from other payments methods; challenges implementing our growth strategy; challenges to expand our product portfolio and market reach; challenges in expanding into new geographic regions internationally and continuing our growth within our markets; challenges in retaining existing clients, increasing sales to existing clients and attracting new clients; managing our growth effectively; difficulty to maintain the same rate of revenue growth as our business matures and to evaluate our future prospects; history of net losses and additional significant investments in our business; our level of indebtedness; risks associated with past and future acquisitions; challenges related to a significant number of our merchants being small-and-medium sized businesses ("SMBs"); concentration of our revenue from payment services; compliance with the requirements of payment networks; challenges related to the reimbursement of chargebacks from our merchants; our bank accounts being located in multiple territories and relying on banking partners to maintain those accounts; the impact of the United Kingdom's departure from the European Union; decline in the use of electronic payment methods; changes in foreign currency exchange rates affecting results of operations; deterioration in the quality of the products and services offered; loss of key personnel or difficulties hiring qualified personnel; impairment of a significant portion of intangible assets and goodwill; increasing fees from payment networks; challenges related to general economic and geopolitical conditions, business cycles and credit risks of our clients; reliance on third-party partners to sell some of our products and services; misappropriation of end-user transaction funds by our employees; frauds by merchants, their customers or others; coverage of our insurance policies; the degree of effectiveness of our risk management policies and procedures in mitigating our risk exposure; the integration of a variety of operating systems, software. hardware, web browsers and networks in our services; the costs and effects of pending and future litigation; various claims such as wrongful hiring of an employee from a competitor, wrongful use of confidential information of third parties by our employees, consultants or independent contractors or wrongful use of trade secrets by our employees of their former employers; challenges to secure financing on favorable terms or at all; challenges from seasonal fluctuations on our operating results; risks associated with less than full control rights of some of our subsidiaries; changes in accounting standards; estimates and assumptions in the application of accounting policies; occurrence of a natural disaster, a widespread health epidemic or pandemic or other events; impacts of climate change; challenges related to our holding company structure, as well as risks relating to intellectual property and technology, risks relating to regulatory and legal proceedings and risks relating to our Subordinate Voting Shares.

Forward-looking information is based on management's beliefs and assumptions and on information currently available to management, regarding, among other things, general economic conditions and the competitive environment within our industry, including the following assumptions: (a) Nuvei's results of operations and ability to achieve suitable margins will continue in line with management's expectations, (b) the Company will continue to effectively execute against its key strategic growth priorities, without any material adverse impact from the COVID-19 pandemic on its or its merchants' business, financial condition, financial performance, liquidity nor any significant reduction in demand for its products and services, (c) losses owing to business failures of merchants and customers will remain in line with anticipated levels, (d) the Company's ability to capture an increasing share of addressable markets by continuing to retain and grow existing customer relationships in high growth verticals while adding new customers adopting our technology processing transactions in existing and new geographies at or above historical levels, (e) Nuvei's continued ability to manage its growth effectively, (g) the Company will continue to attract and retain key talent and personnel required to achieve its plans and strategies, including sales, marketing, support and product and technology operations, in each case both domestically and internationally, (h) the Company's ability to successfully identify, complete, integrate and realize the expected benefits of, acquisitions and manage the associated risks, (i) absence of material changes in economic conditions in our core markets, geographies and verticals, (j) the size and growth rates of our addressable markets and volatility in financial markets. (I) the absence of daverse changes in current tax laws, (n) projected operating and capital expenditure requirements, and (o) the COVID-19 pandemic, including any variants, having durably subsided with broad immunity achieved in our

Consequently, all of the forward-looking information contained herein is qualified by the foregoing cautionary statements, and there can be no guarantee that the results or developments that we anticipate will be realized or, even if substantially realized, that they will have the expected consequences or effects on our business, financial condition or results of operation. Unless otherwise noted or the context otherwise indicates, the forward-looking information contained herein represents our expectations as of the date hereof or as of the date it is otherwise stated to be made, as applicable, and is subject to change after such date. However, we disclaim any intention or obligation or undertaking to update or amend such forward-looking information, future events or otherwise, except as may be required by applicable law.

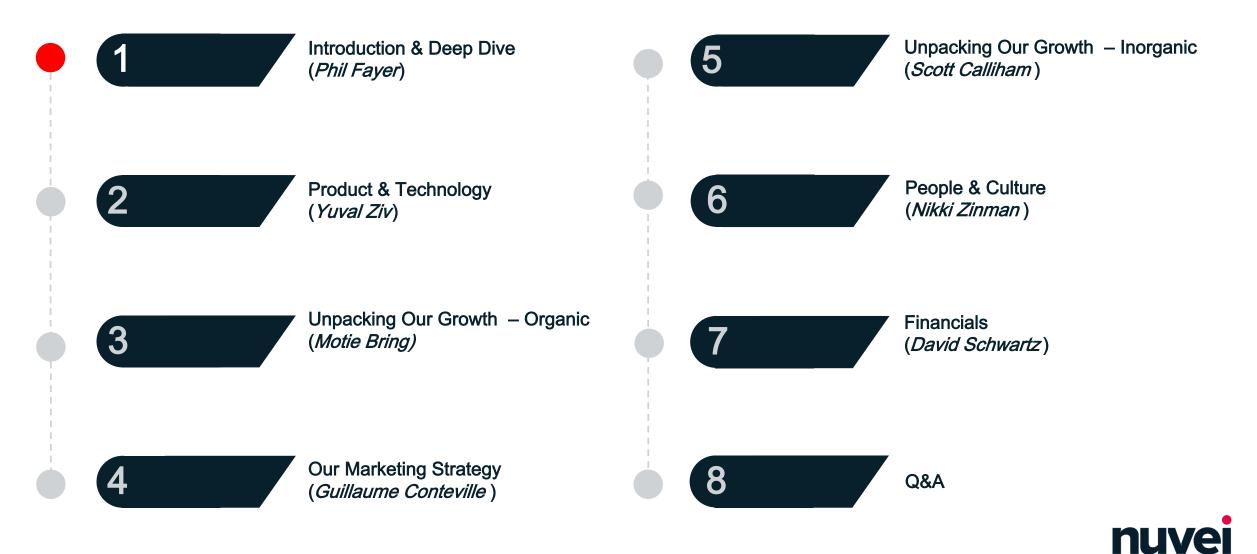
The guidance in this presentation is only effective as of the date given, March 28, 2022, and will not be updated or affirmed unless and until the Company publicly announces updated or affirmed guidance. Distribution or reference of this deck following March 28, 2022 does not constitute the Company re-affirming guidance.

Trademarks, Trade Names and Logos

This presentation refers to certain trademarks and trade names, including "Nuvei" and "Simplex", which are protected under applicable intellectual property laws and are the property of Nuvei. In addition, Nuvei's names, logos and website names and addresses are owned or licensed by Nuvei, as applicable. Nuvei also owns or has the rights to copyrights that also protect the content of its products and/or services. Solely for convenience, our trademarks, trade names and copyrights referred to in this presentation may appear without the ® or [™] symbol, but such references are not intended to indicate, in any way, that we will not assert our rights to these trademarks and trade names to the fullest extent under applicable law. All other trademarks and logos used in this presentation are the property of their respective owners.



Today's Agenda





Phil Fayer

Our Chair & Chief Executive Officer



Our Purpose

Accelerating our customers' business with tomorrow's payment platform.

How We Do It

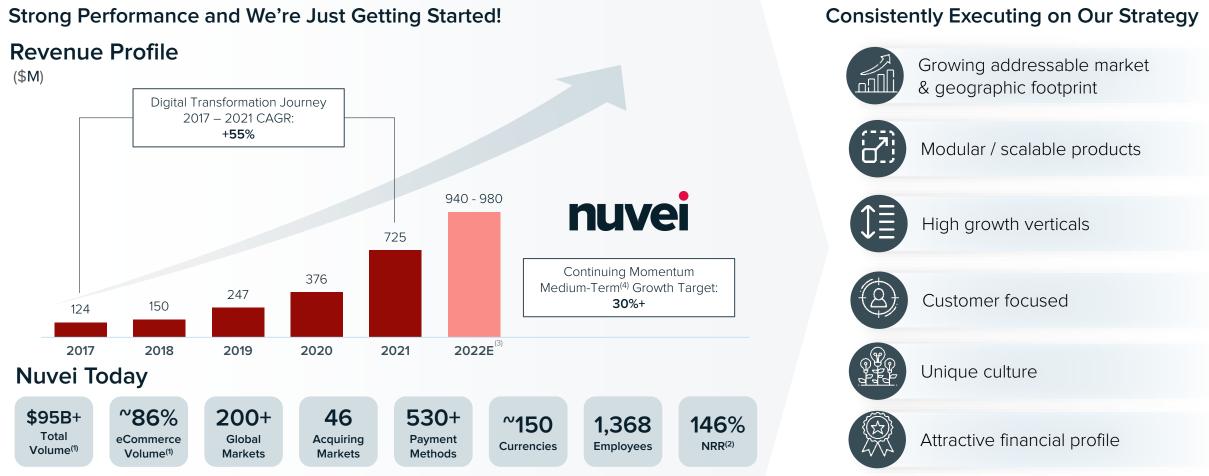
By being flexible and agile, we provide the payment technology and insights our customers and partners need to succeed locally and globally with one integration.



Introduction



Nuvei at a Glance



Source: Company data.

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- (1) Total volume does not represent revenue earned by the Company, but rather the total dollar value of transactions processed by customers (4) under contractual agreement with the Company. See "Disclaimer Supplementary Financial Measures".
- (2) Net revenue retention rate which is calculated by dividing revenue earned in a specific period by the revenue earned from the same customers in the corresponding period of the previous year. Our calculation of Net revenue retention rate for a given period only includes revenue from customers that were customers during the corresponding period of the previous year, and excludes revenue from new business onboarded during the last 12 months. See "Disclaimer-Supplementary Financial Information."
- (3) Represents the high and low points of the Company's Financial Outlook for the fiscal year ending December 31, 2022. The guidance in this presentation is only effective as of the date given, March 28, 2022, and will not be updated or affirmed unless and until the Company publicly
- announces updated and affirmed guidance. Distribution or reference of this presentation following March 28, 2022 does not constitute the Company re-affirming guidance.

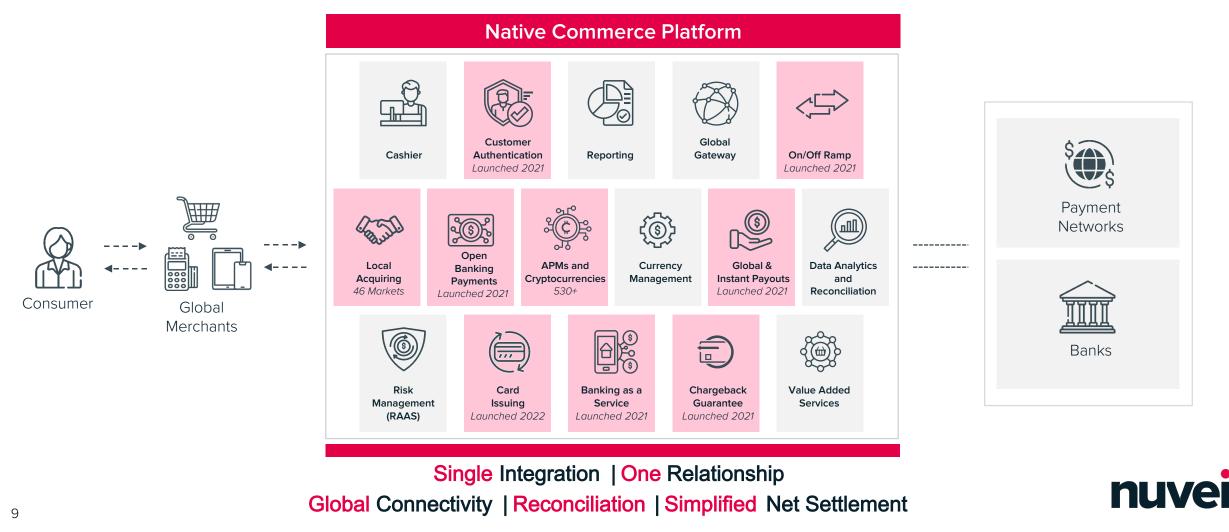
"Medium-term" has not been defined by Nuvei nor does Nuvei intend to define it. This target should not be considered as a projection, forecast or expected results but rather goals that we seek to achieve from the execution of our strategy over time. This growth target is fully qualified and based on a number of assumptions and subject to a number of risks described under the heading "Forward-Looking Information" of this presentation. This target is provided for the purpose of assisting the reader in understanding the Company's financial performance and measuring progress toward management's objectives and the reader is cautioned that they may not be appropriate for other purposes.



Harnessing Our Full Stack of Capabilities to Support Our Clients

Our Modern, Scalable, Modular Technology Platform Available "A La Carte" Goes Far Beyond Acquiring

With 12 major releases in 2021 and 300 sprints — backed by ~500 technologists — we're never resting!

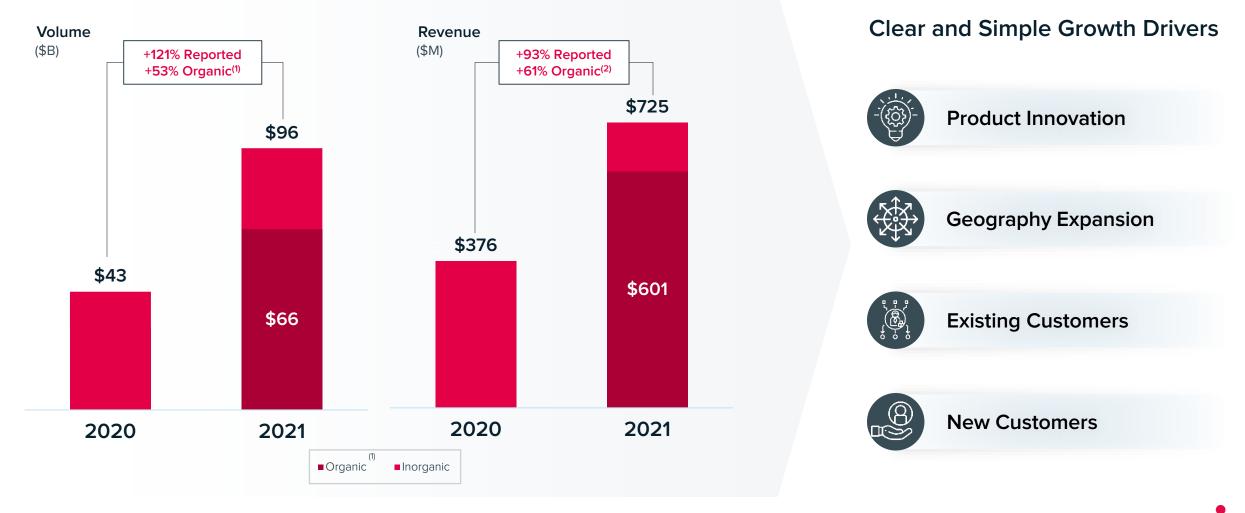


A Closer Look



Organic Revenue Growth Driving Momentum

Exceptional Growth by Executing On Our Strategic Initiatives



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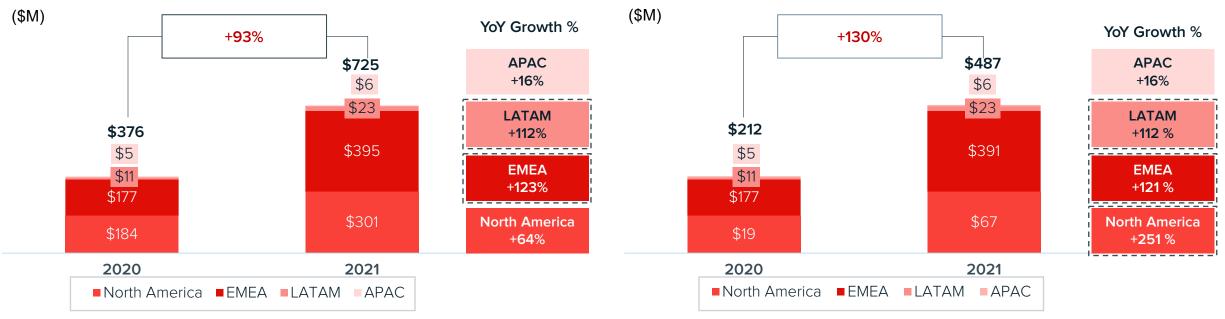
Source: Company data.

(1) Nuvei is providing organic volume and organic volume growth today on a one-time basis. See "Disclaimer-Supplementary Financial Information."

11 (2) Organic revenue and organic revenue growth are non-IFRS measures. See Appendix for a reconciliation to the nearest IFRS measures.

Revenue by Region

Just Starting Our Journey Expanding Around the World



Global eCommerce Direct Revenue by Region⁽³⁾

Revenue by Region

Global Payments Volume⁽¹⁾

| North America | EMEA | LATAM | APAC ⁽²⁾ |
|-----------------|----------------|----------------|---------------------|
| \$12.0 Trillion | \$9.3 Trillion | \$1.5 Trillion | \$28.0 Trillion |

Source: Company data and Euromonitor International, Consumer Finance, 2022 Edition. The information published by Euromonitor contains statistical data, estimates and forecasts. See "Disclaimer – Market and Industry Data".

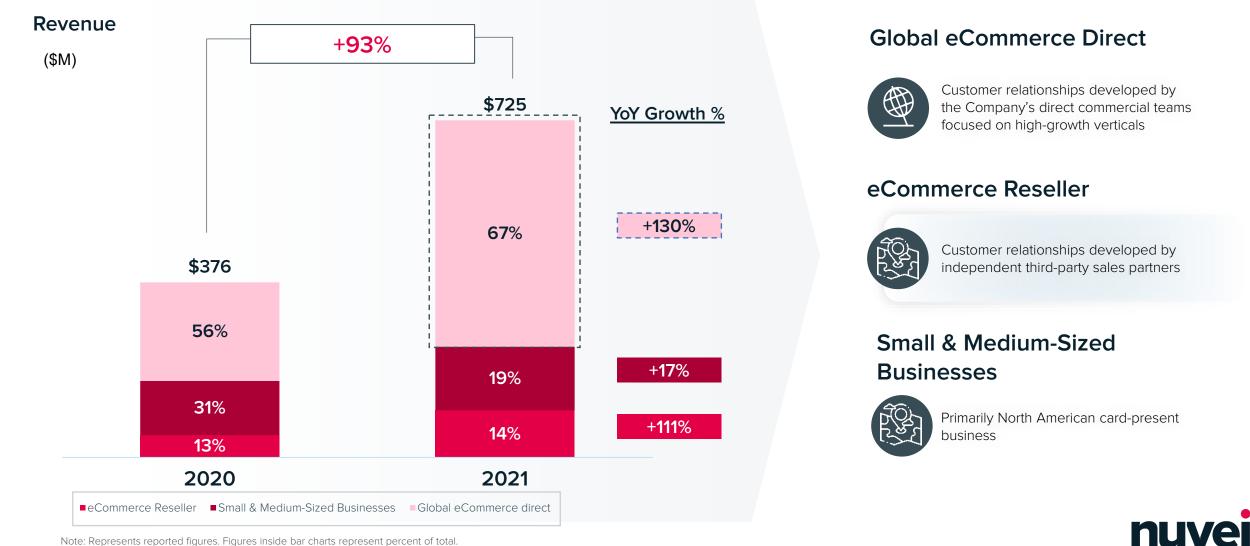
(1) Global Payments Volume data represents Euromonitor Total Card Payment Transactions plus Consumer Electronic Direct/ACH Transactions.
(2) APAC is comprised of Asia-Pacific and Australasia's Euromonitor totals.

12 (3) Nuvei is providing global eCommerce direct revenue by region today on a one-time basis. See "Disclaimer-Supplementary Financial Information."



Revenue by Channel

Strong Distribution with Focus On Our Global eCommerce Direct Channel

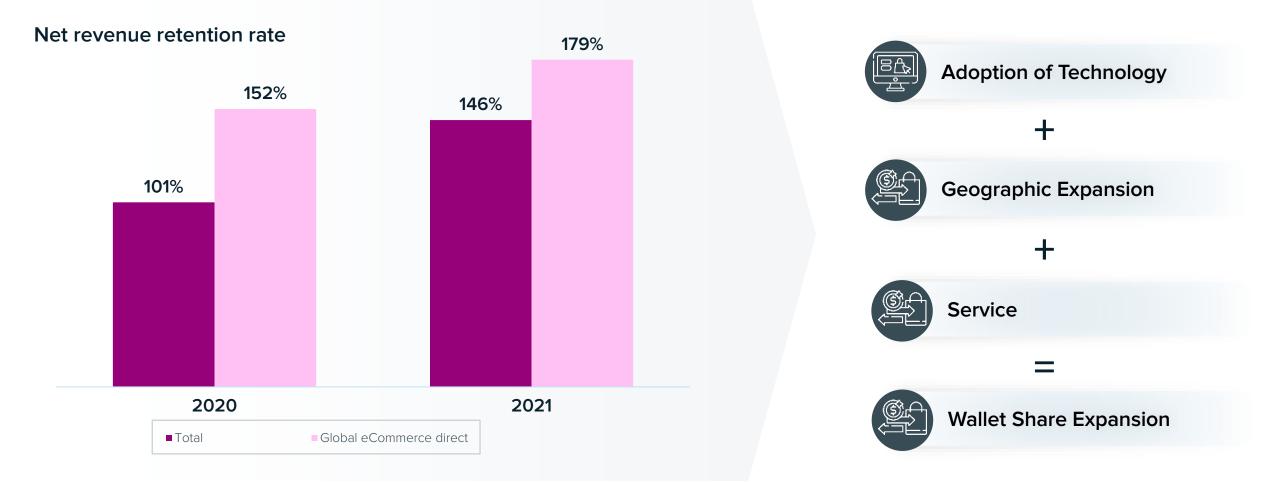


Note: Represents reported figures. Figures inside bar charts represent percent of total. Source: Company data.

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Growing With Our Customers

~80% of Growth From Current Customers With Ample Opportunity For More



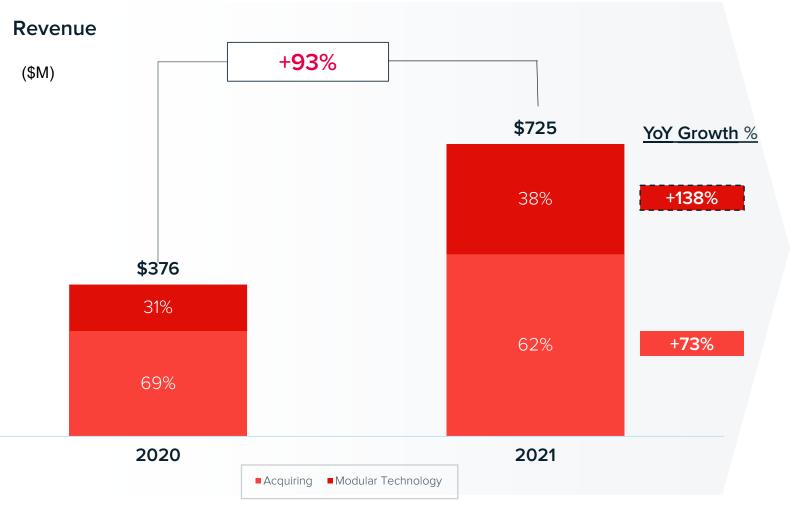
Source: Company data.

Net revenue retention rate is calculated by dividing revenue earned in a specific period by the revenue earned from the same customers in the corresponding period of the previous year. Our calculation of Net revenue retention rate for a given period only includes revenue from customers that were customers during the corresponding period of the previous year, and excludes revenue from new business onboarded during the last 12



Revenue by Acquiring and Modular Technology

Modular Technology Revenue Grew nearly 2x the Rate of Acquiring



Our modular technology offering provides **greater flexibility and engagement** with our customers

Note: Acquiring revenue represents revenue derived from the credit and debit card association networks. Modular technology revenue represents revenue derived from our proprietary platforms and includes, for example, gateway, global processing, APMs, currency management, global payouts, fraud risk management, card issuing, cryptocurrency payments, open banking, data reporting, reconciliation tools, in addition to a long list of value add capabilities. Figures inside bar charts represent percent of total. Source: Company data.



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Risk Management | Myth vs. Fact

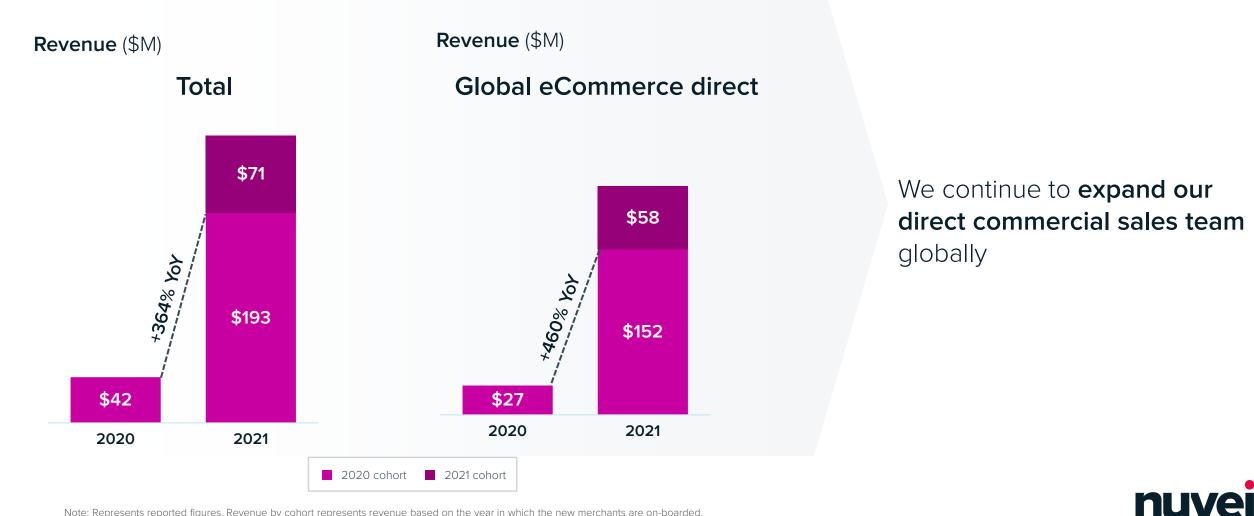
Global eCommerce Direct Channel Yields the Company's Lowest Losses





Accelerating New Customer Wins

Investment in Direct Sales Yielding Compelling and Accelerating Results



Note: Represents reported figures. Revenue by cohort represents revenue based on the year in which the new merchants are on-boarded Source: Company data.

Revenue by Vertical

Expanding Momentum Across Our Focus Verticals Globally

Year ended December 31

| (\$M) | 2020 | 2021 | % of Revenue | % Growth YoY |
|--|---------|---------|-----------------|-----------------|
| Regulated Online Gaming | \$93.5 | 180.8 | 25.0% | 93% |
| Financial Services | 62.6 | 95.8 | 13.2% | 53% |
| Consumer Retail | 68.1 | 93.9 | 13.0% | 38% |
| Digital assets and cryptocurrencies | 4.7 | 80.5 | 11.1% | 1,626% |
| Digital Goods & Services ⁽¹⁾ | 42.4 | 53.1 | 7.3% | 25% |
| Social Gaming | 8.6 | 52.1 | 7.2% | 504% |
| Industrials, Building Material and Construction | 34.8 | 42.1 | 5.8% | 21% |
| Healthcare | 18.7 | 27.9 | 3.9% | 49% |
| Restaurants | 18.6 | 23.6 | 3.3% | 27% |
| Association & Co-operatives | 1.0 | 23.3 | 3.2% | 2,229% |
| Professional Service | 8.4 | 13.7 | 1.9% | 62% |
| Travel | 5.1 | 7.9 | 1.0% | 56% |
| Online Retail ⁽²⁾ | 6.0 | 7.3 | 1.0% | 22% |
| Charitable, Funeral, Government, and Child Care Services | 2.4 | 3.1 | 0.4% | 25% |
| Energy and Utilities | 1.2 | 2.8 | 0.4% | 125% |
| Simplex ⁽³⁾ | - | 16.5 | 2.3% | n.m. |
| Revenue | \$376.1 | \$724.5 | 100.0% | 93% |

Several Key Existing and Recent New Customer Wins



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Note: The table above provides revenue by merchant classification.

Source: Company data.

(1) Digital Goods & Services means products and services for which the consumers buy intangible goods and services online.

(2) Online Retail means retail for which the consumer buys tangible goods and services directly online.

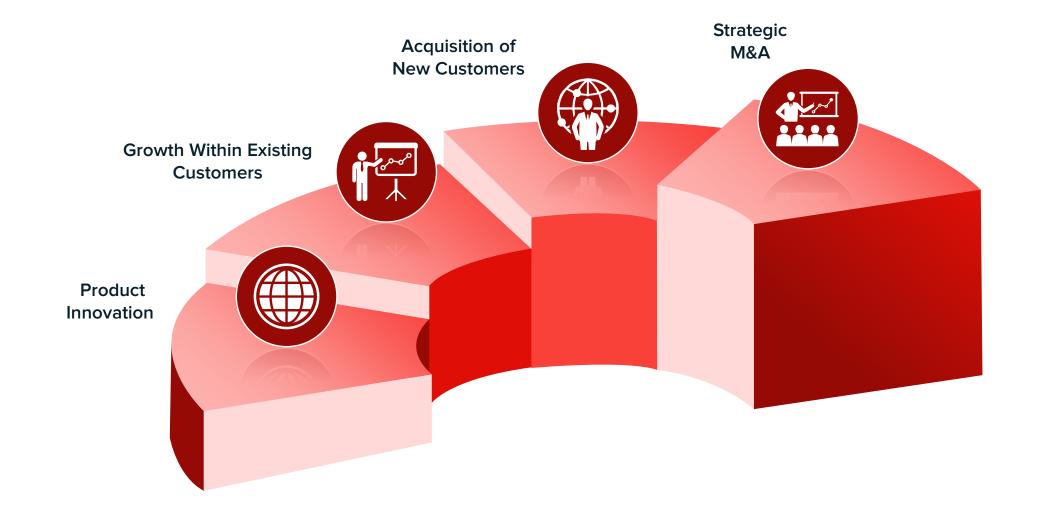
18 (3) Through its proprietary fraud and risk management tools, Simplex provides zero-chargeback guarantee to its customers.

Scaling Quickly and Powering Our Customers' Growth

Transaction Count by Tender Type

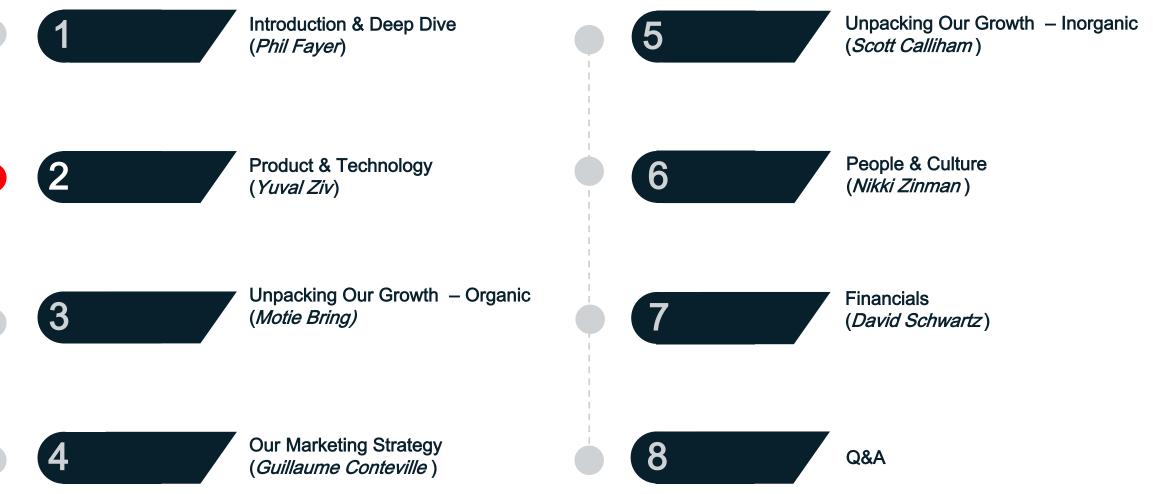


Executing On Our Clear and Simple Growth Strategy





Today's Agenda







Yuval Ziv

Our President



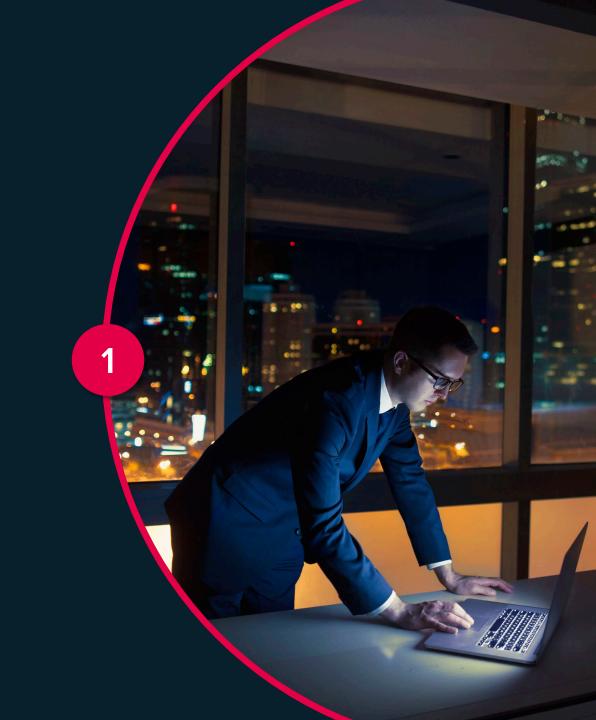
Why we Win

Tomorrow's Payment Platform, Designed to Accelerate Our Customers' Business



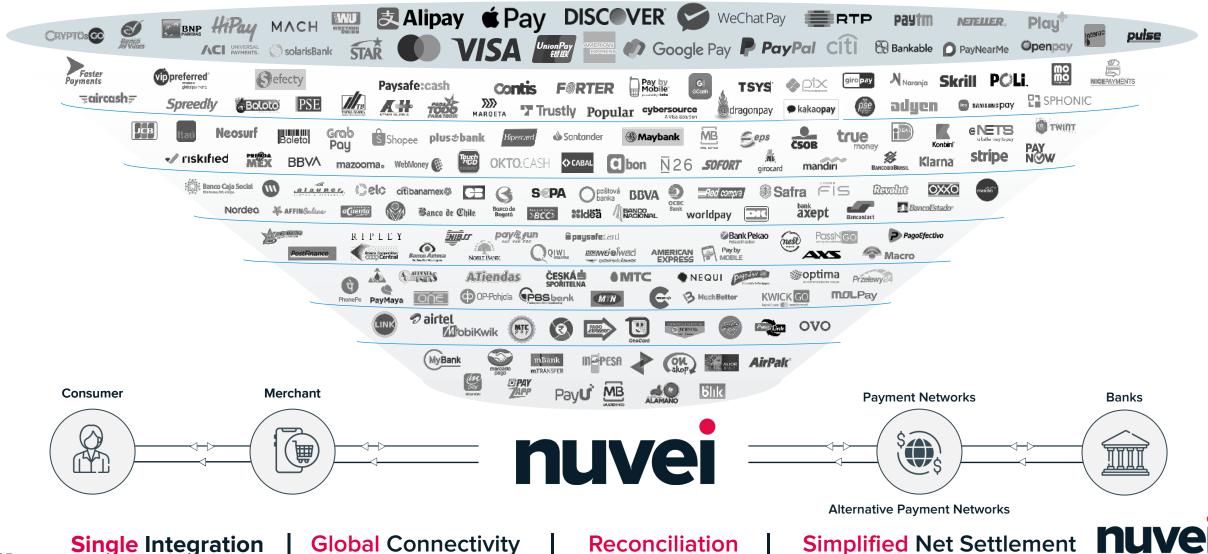


Robust Payment Platform with One Single API



State of the Art Platform

An End-to-End Proprietary Platform in Constant Deployment



Global Pay-in & Payout

2

Global Pay-In & Payout

Unparalleled Depth and Breadth of Global Product Solutions

| | nuvei | adyen | stripe | worldpay |
|------------------------------------|--|---|------------|--------------------------------|
| Local Acquiring | 46 | 55 | 36 | 48 |
| Number of Acquiring Connections | 200+ | Just a few | Just a few | Just a few |
| | 530 | 250 | 30 | 70 |
| င့္လြင္ ကို Digital Assets | On & Off Ramp | Νο | US only | On Ramp only |
| | 129 coins | Ο | Just a few | ~80 |
| တpen Banking | RTP, ACH, Faster Payments, SEPA, and Instant SEPA | ACH, Faster Payments, SEPA, and Instant SEPA | ACH | ACH, Faster Payments, and SEPA |



What Our Partners Say About Us

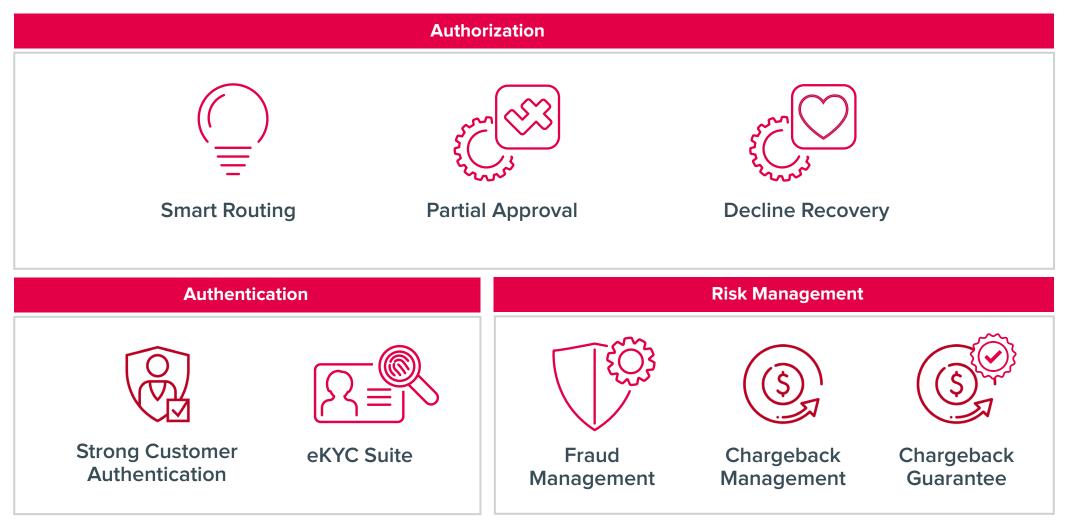


Performance Optimization



Performance Optimization Suite

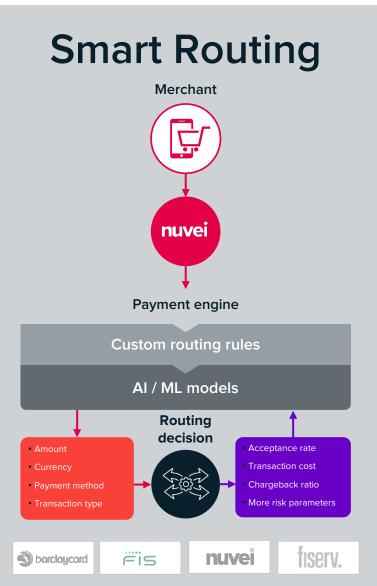
State of The Art Features Designed To Drive Customer Revenue



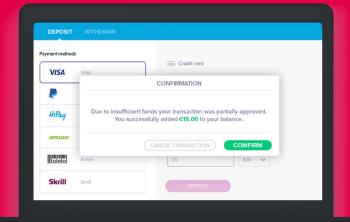


Authorization

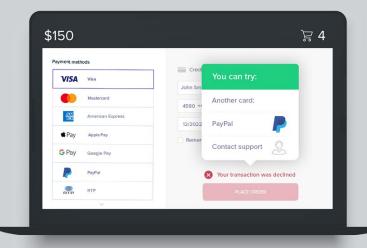
Technology That Drives Higher Approval Rates



Partial Approval

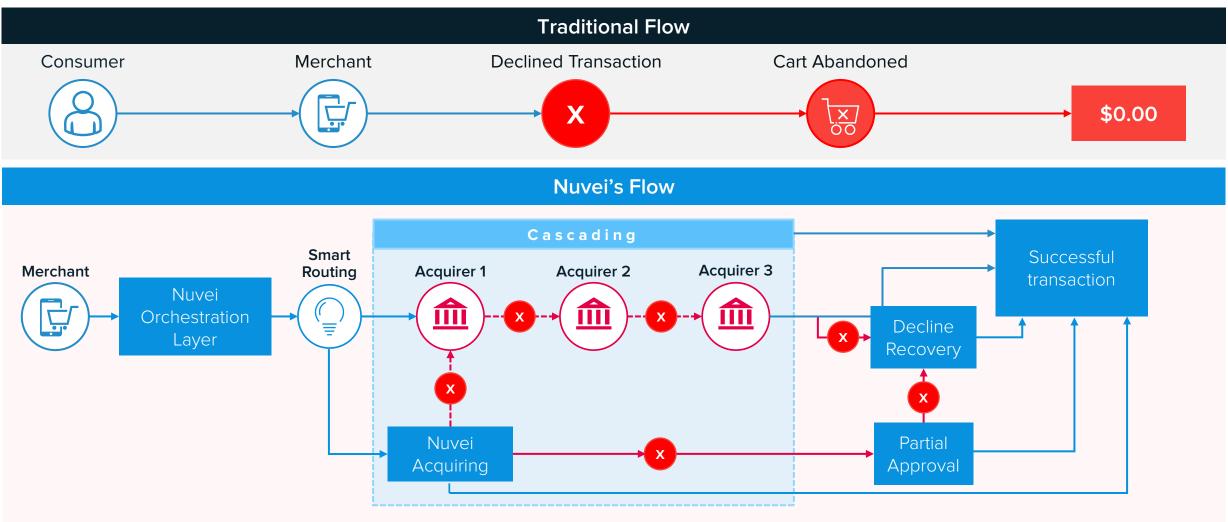


Decline Recovery



Authorization (continued)

Technology That Drives Higher Approval Rates

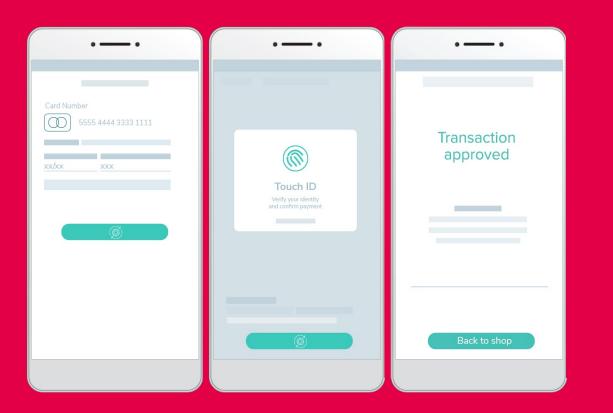




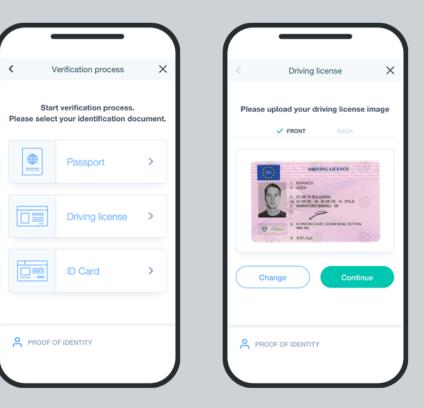
Authentication

Frictionless Compliance

Strong Customer Authentication



eKYC Suite



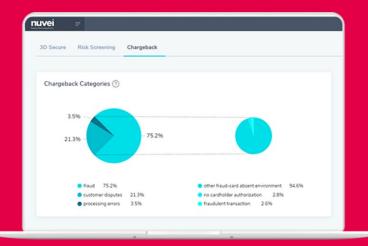
Risk Management

Fighting Fraud While Increasing Revenue

Fraud Prevention

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Chargeback Management



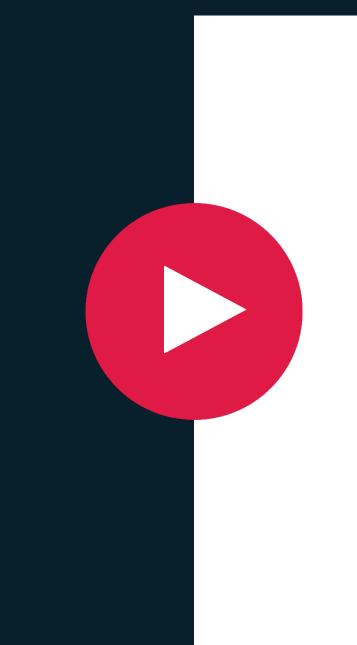
Zero Chargeback Guarantee



Customization at Scale

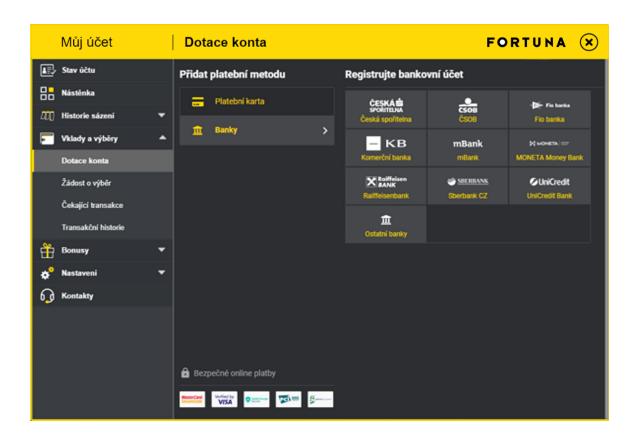


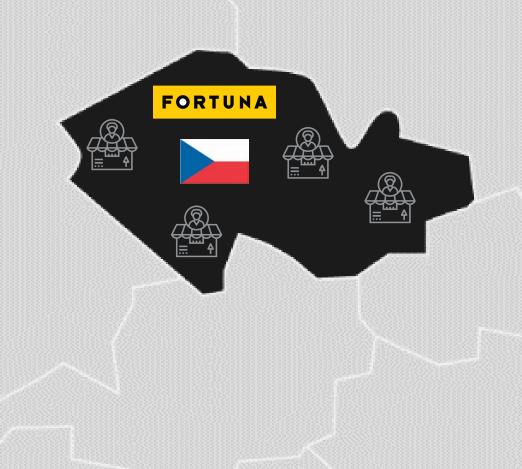
Innovation Starts With Our Customers' Requirements



Regulatory & Country Specific Customizations

Czech Republic

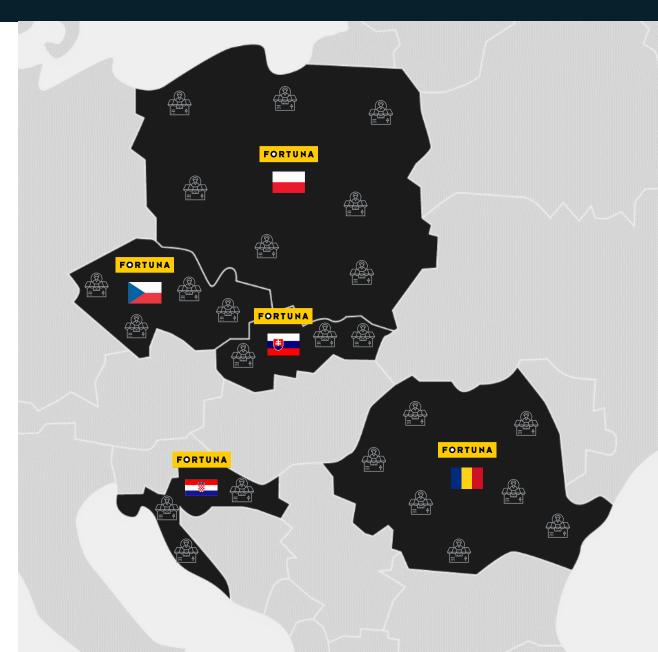




Regulatory & Country Specific Customizations



| | Můj účet | Dotace konta | | | FO | RTUNA 🛞 |
|-------------|---------------------|------------------------|-------------------|-------------------------------|-------------|-------------------|
| æ | Stav účtu | Přidat platební metodu | Registrujte banko | gistrujte bankovní účet | | |
| 먊 | Nástěnka | E Platební karta | | ČESKÁ | 508 | - Die Fie banka |
| <i>a</i> no | Historie sázení 🛛 🔻 | | | SPORTELNA Česká spořitelna | ČS08 | Fio banka |
| F | Vklady a výběry 🔺 | 🏛 Banky | > | – кв | mBank | M MONETA EF |
| | Dotace konta | | | Komerční banka | mBank | MONETA Money Bank |
| | Žádost o výběr | | | | SBERBANK | |
| | Čekající transakce | | | Raiffeisenbank | Sberbank CZ | UniCredit Bank |
| | Transakční historie | | | 🔟 Ostatní banky | | |
| Ť | Bonusy 👻 | | | | | |
| * | Nastaveni 👻 | | | | | |
| ត្ | Kontakty | | | | | |
| | | | | | | |
| | | | | | | |
| | | Bezpečné online platby | | | | |
| | | | | | | |
| | | | | | | |



Regulatory & Country Specific Customizations



Customer Specific Features Rolled out Seamlessly and Instantly Globally

Recreating the Seamless Apple Pay / Google Pay Experience







Scalability



Scalability

Scalable Platform That Can Handle High Demand Peak Events

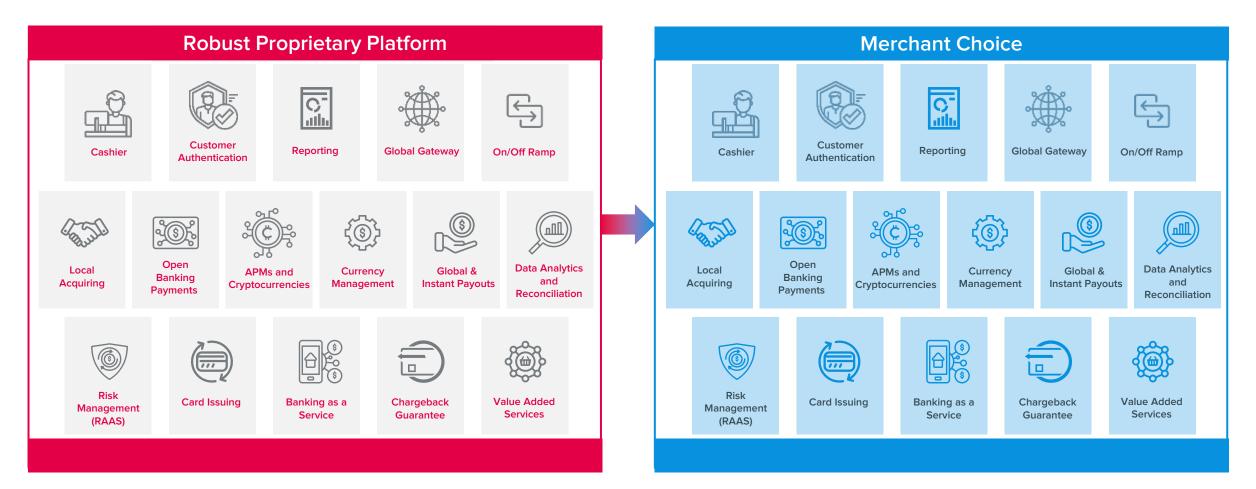


A la Carte Interoperability



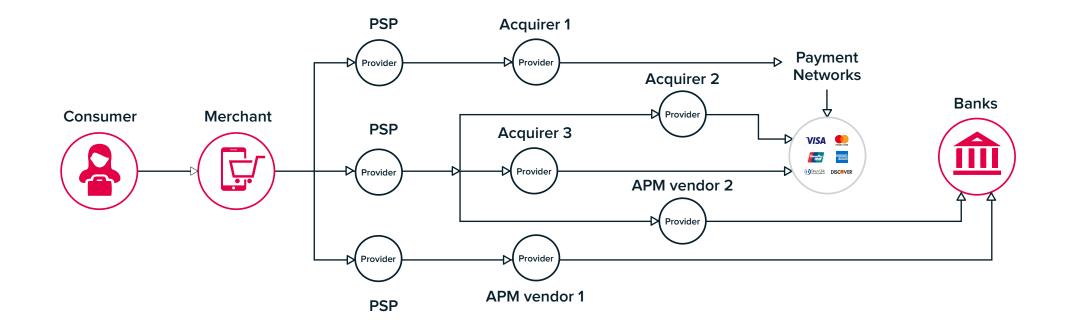
A la Carte

Providing Modular Technology With Flexibility To Our Customers



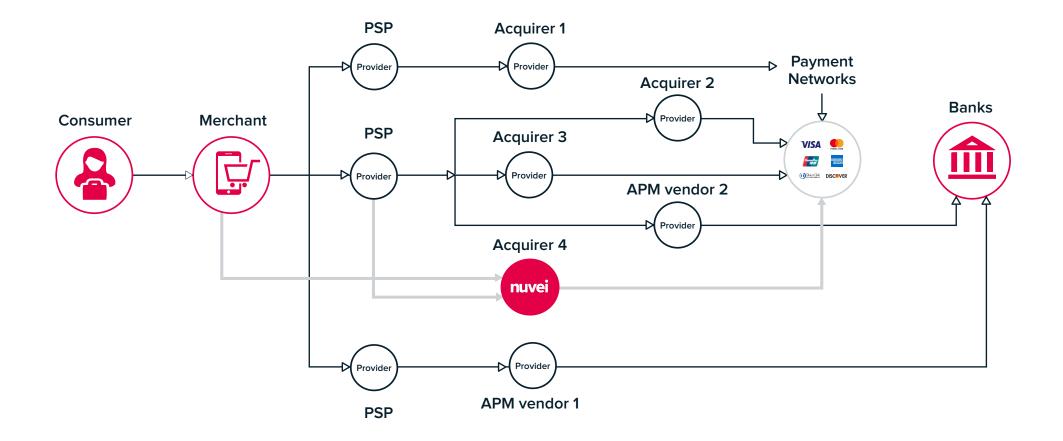


Seamlessly Integrating With Customers' Existing Stack



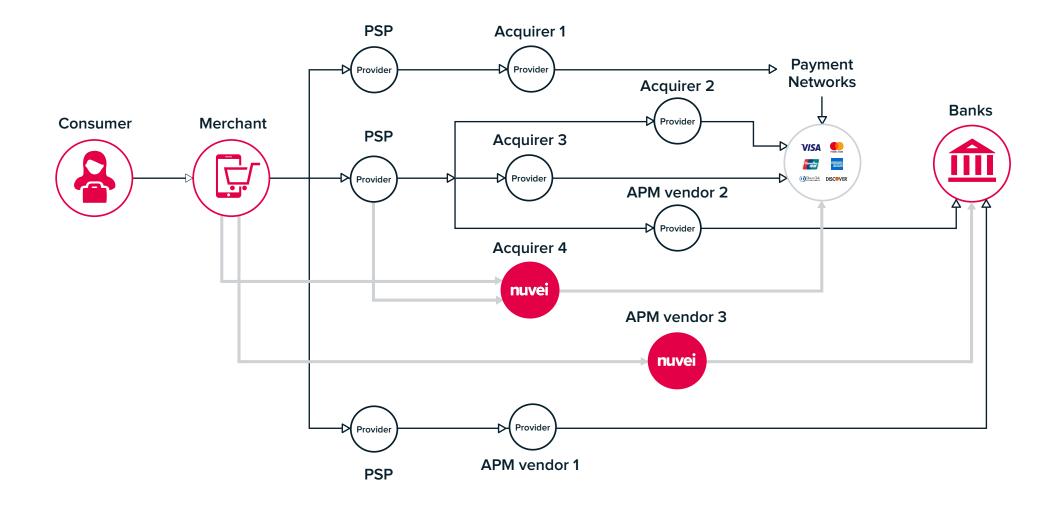


Interoperability Supporting "Land & Expand" Approach



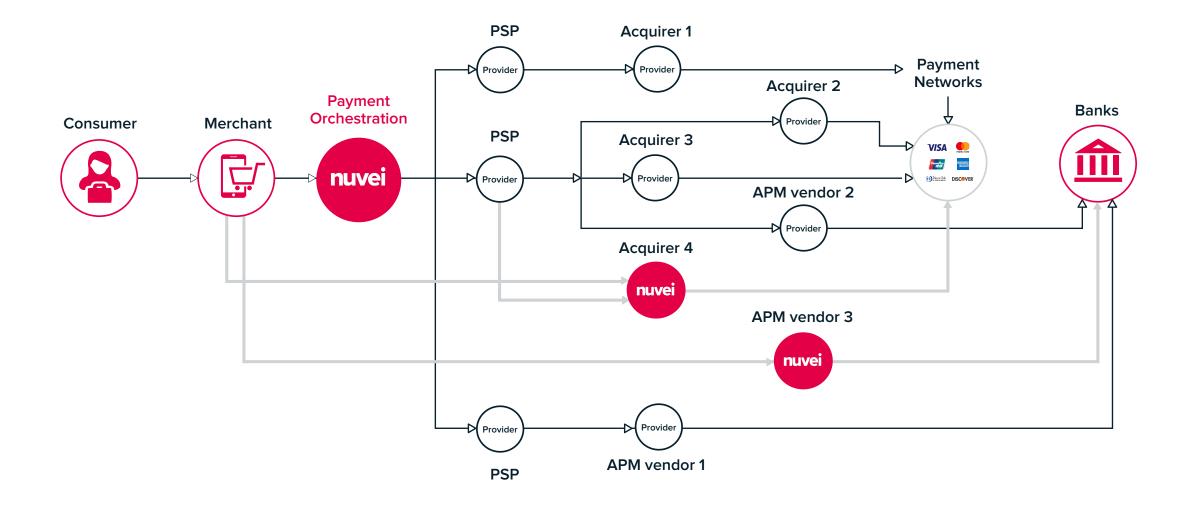


Interoperability Supporting "Land & Expand" Approach





Interoperability Supporting "Land & Expand" Approach



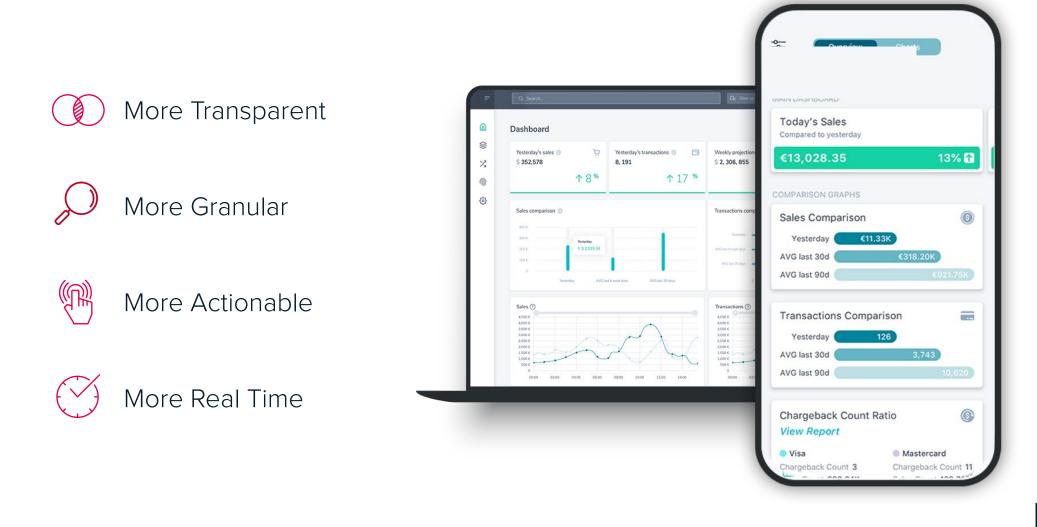


Reporting



Reporting

Delivering Actionable Insights For Customers With a Complex Payment Stack



Human Touch



Human Touch

Sophisticated merchants need dedicated human experts not chatbots:

- **Technical team**
- Onboarding team
- Management team













































Why We Win

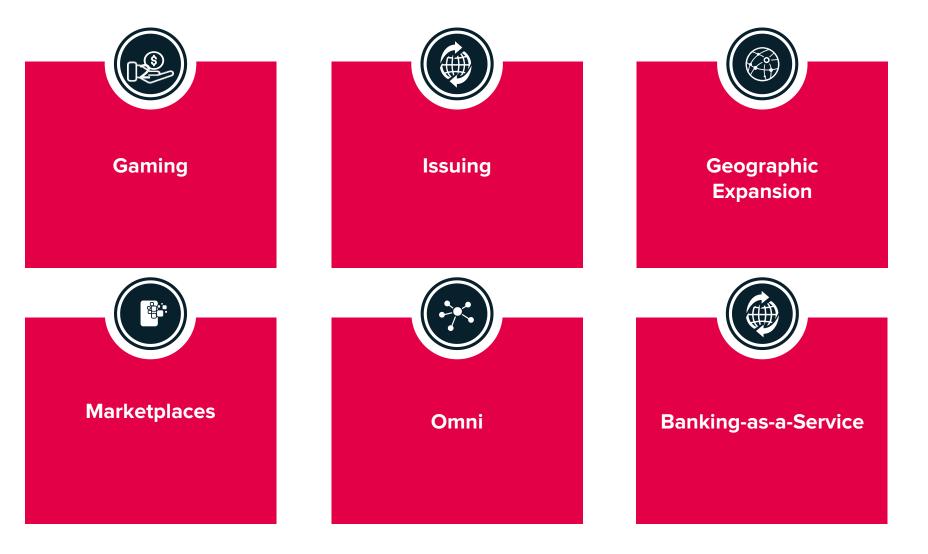
Tomorrow's Payment Platform Designed To Accelerate Our Customers' Business

| | nuvei | adyen | stripe | worldpay |
|------------------------------|--------------|--------------------------------|-----------------------------|-----------------------------|
| Robust Platform / Single API | \checkmark | \checkmark | | |
| Global Pay-in / Pay Outs | \checkmark | Less | Less | Less |
| Performance Optimization | \checkmark | Less | Less | Less |
| Customization | \checkmark | No | No | No |
| Scalability | \checkmark | \checkmark | | |
| A la carte Interoperability | \checkmark | One size fits all | One size fits all | One size fits all |
| Orchestration | \checkmark | No | No | No |
| Reporting | | Less granular & transparent | Less granular & transparent | Less granular & transparent |
| Human Touch | \checkmark | Less | Less | Less |



Roadmap

Growing our TAM with our 2022 Innovation Roadmap



nuvei

Today's Agenda







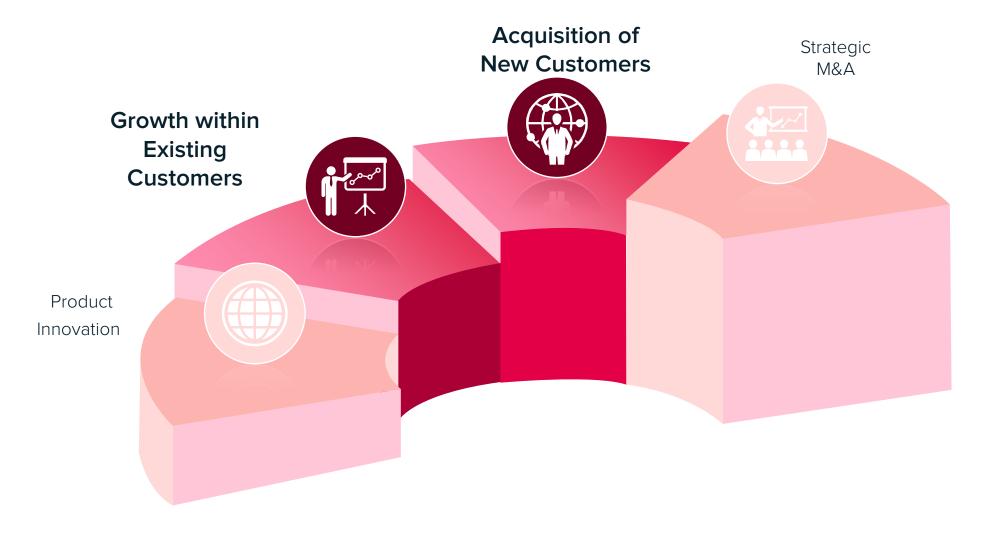
Motie Bring

Our Chief Commercial Officer



Deep Dive Into Organic Growth

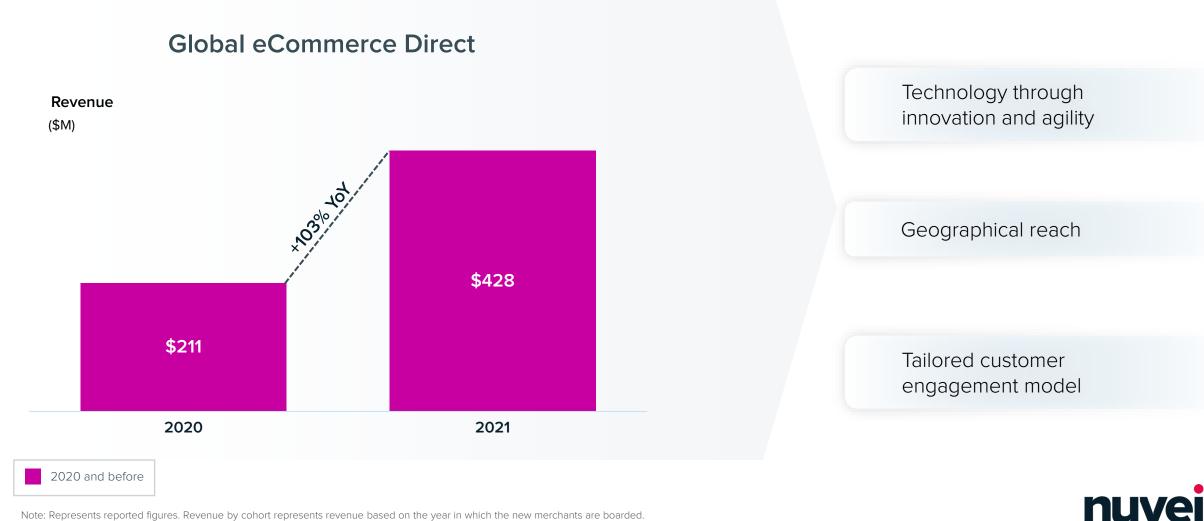
Laser Focused On Driving Revenue From Existing and New Customers





Executing On Our Land & Expand Approach

80% of Our Growth From Expanding Wallet Share with Existing Customers



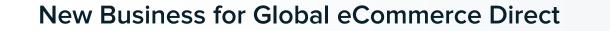
58

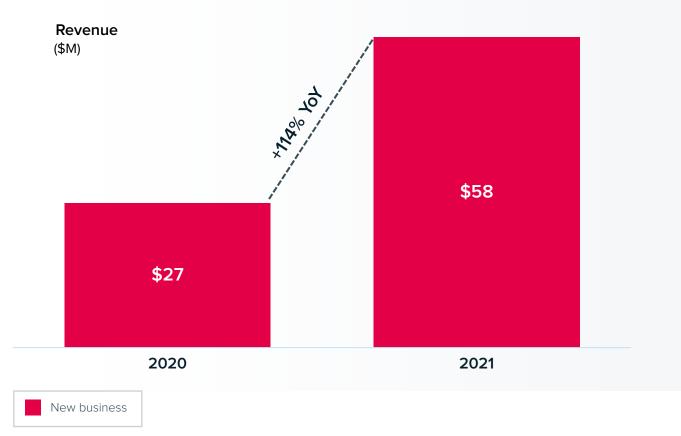
What Our Existing Customers Say About Us

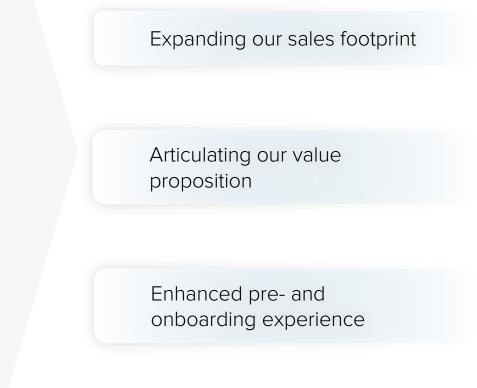


Accelerating Our Client Wins

Realizing Success as We Doubled New Business



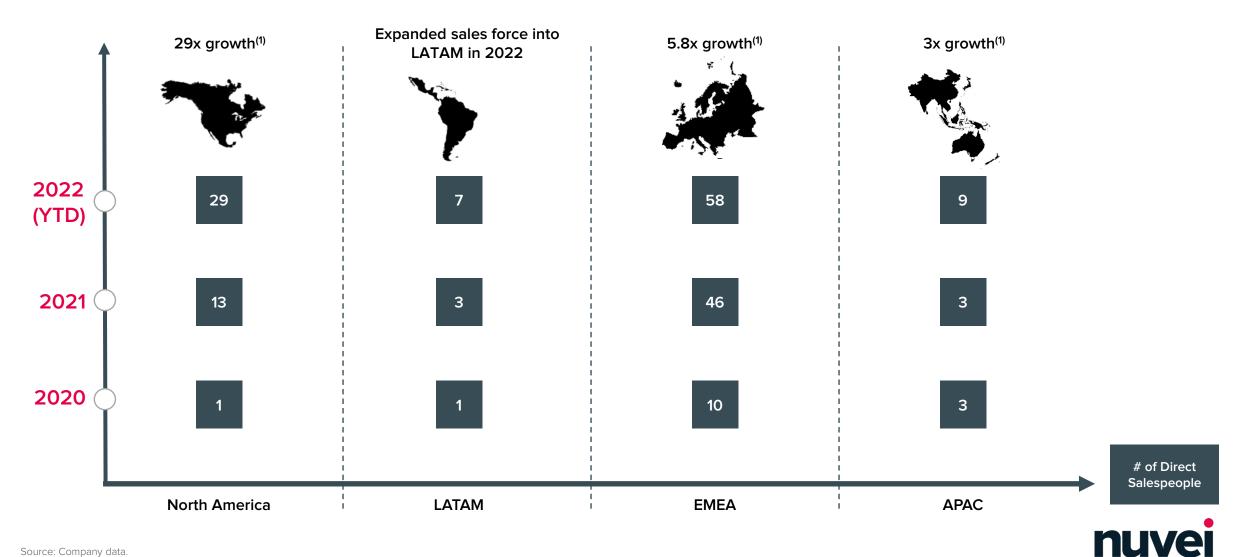






Focus on Building Our Global Sales Force

Onboarding Seasoned Vertical Experts in Each Region



Source: Company data.(1) Represents growth in direct sales headcount between 2020 – YTD 2022.

Bringing it all Together

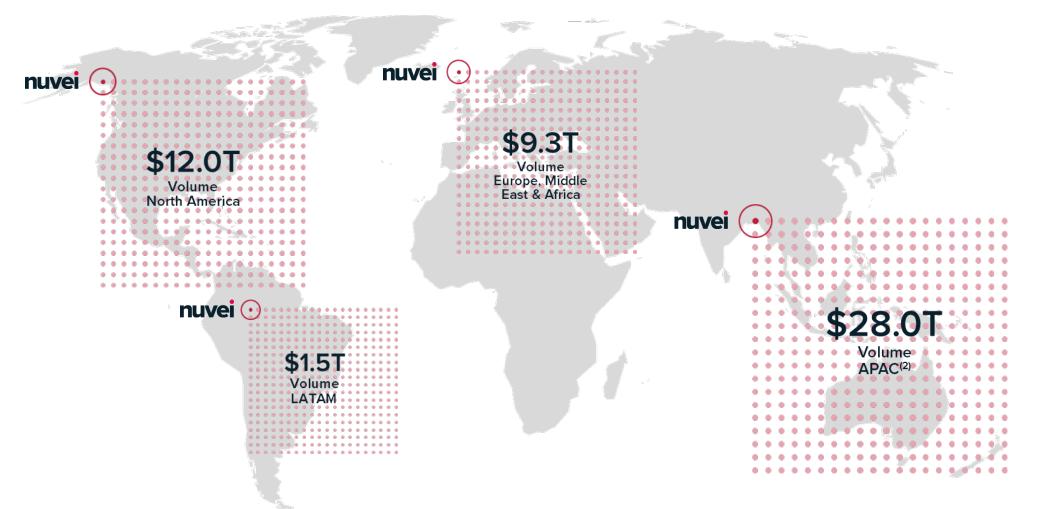
Accelerating New Customer Wins While Expanding Wallet Share With Existing Customers





Only Scratching the Surface

\$50+ Trillion Global Payments Volume Provides Exciting Whitespace Opportunity



Note: Chart not drawn to scale, for illustrative purposes only.

Source: Company data and Euromonitor International, Consumer Finance, 2022 Edition. The information published by Euromonitor contains statistical data, estimates and forecasts. See "Disclaimer – Market and Industry Data". (1) Global Payments Volume data represents Euromonitor Total Card Payment Transactions plus Consumer Electronic Direct/ACH Transactions.



(2) APAC is comprised of Asia-Pacific and Australasia's Euromonitor totals.

We are Just Getting Started



Today's Agenda







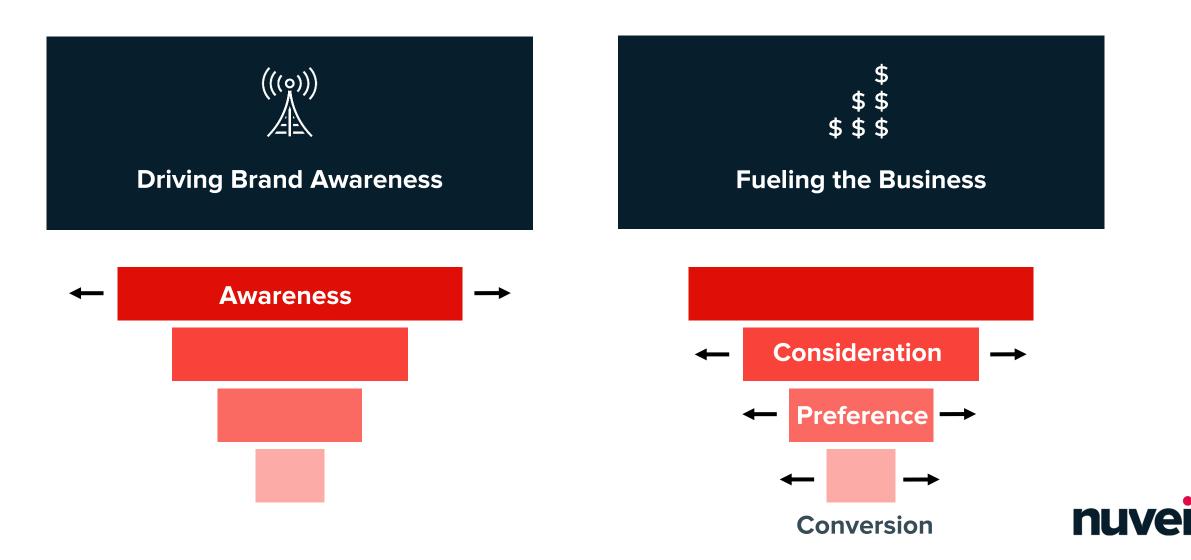
Guillaume Conteville

Our Chief Marketing Officer



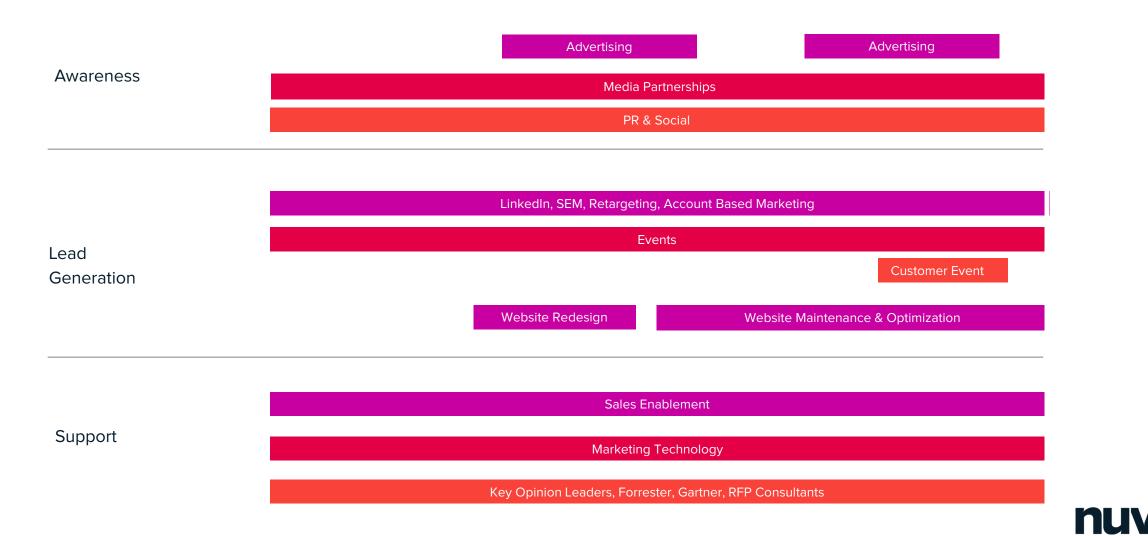
Making Nuvei Famous

Focus on Building Awareness to Drive Growth



Game-Changing Marketing Investment

Leveraging all Channels to Make an Impact Across all Verticals and Geographies

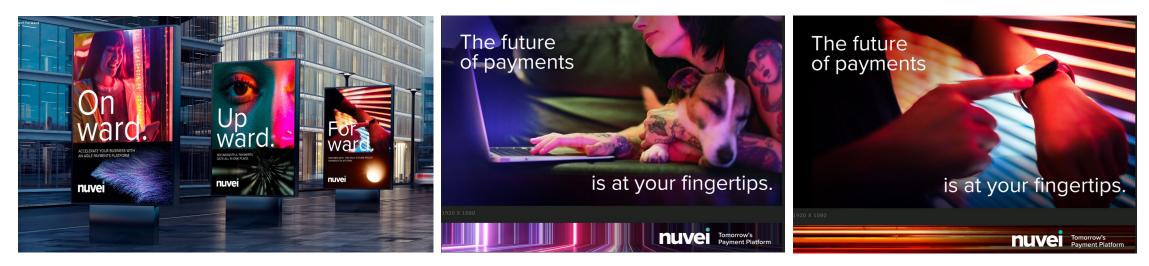


Showing our Colors and Getting Out There

Messaging

Tomorrow's Payment Platform Designed to Accelerate Your Business

Look and Feel



Reach

30x Monthly Impact



Making Every Dollar Count

Constantly Optimizing ROI

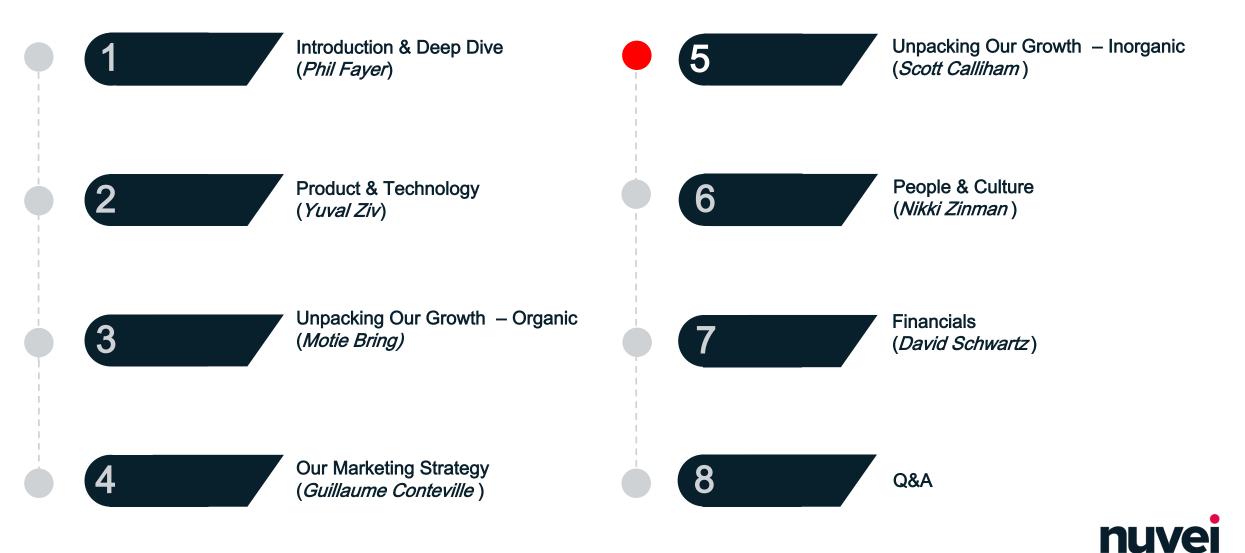


Brand Tracker

Optimization Framework

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Today's Agenda





Scott Calliham

Our Senior Vice President, M&A and Strategy



Our M&A Playbook

We Have a Disciplined Approach to M&A to Ensure an Efficient Use of Our Resources

Strategic Approach

Execution Approach



Adding New Capabilities



Expanding Geographically







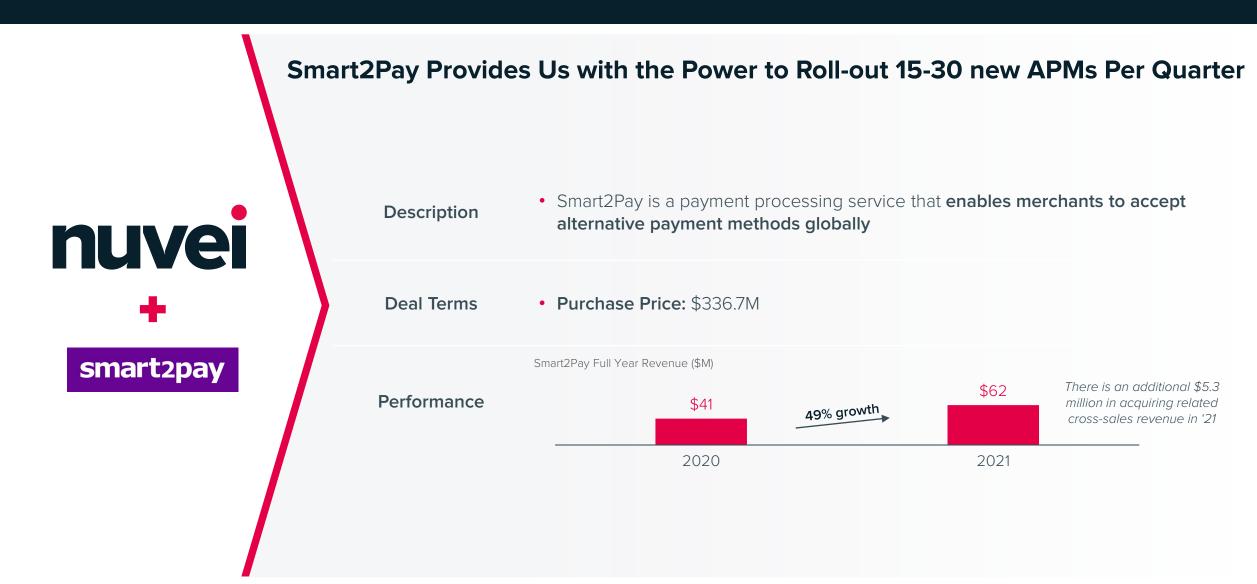
Efficient Capital Allocation



Defined Integration Process

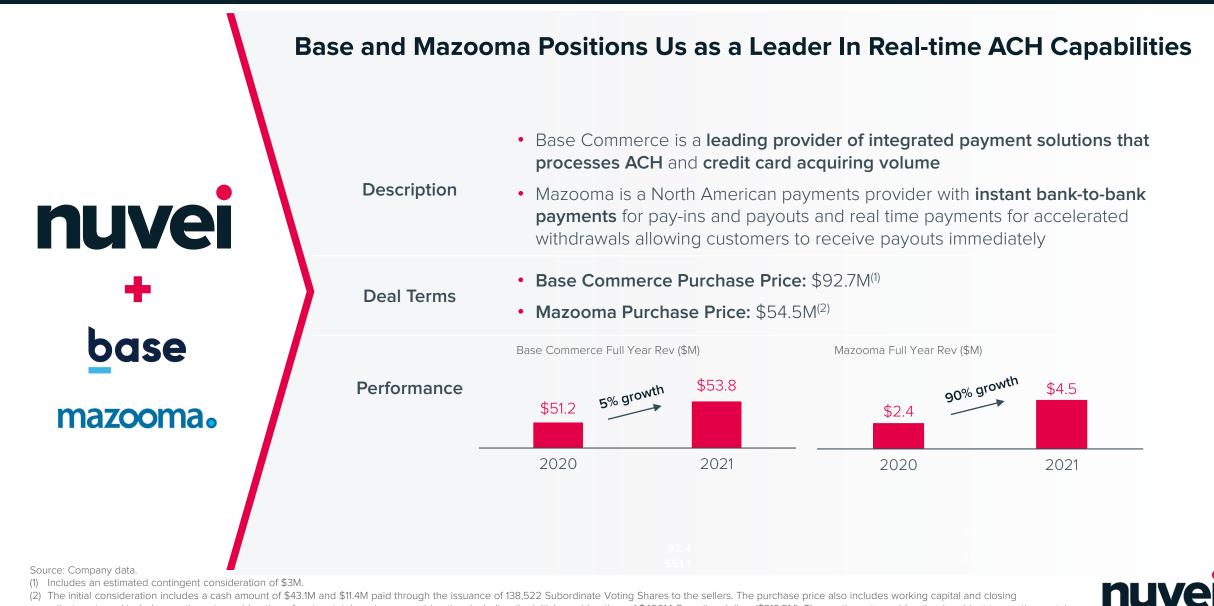


Strategic M&A – Smart2Pay, November 2020





Strategic M&A – Base Commerce, January 2021 & Mazooma, August 2021



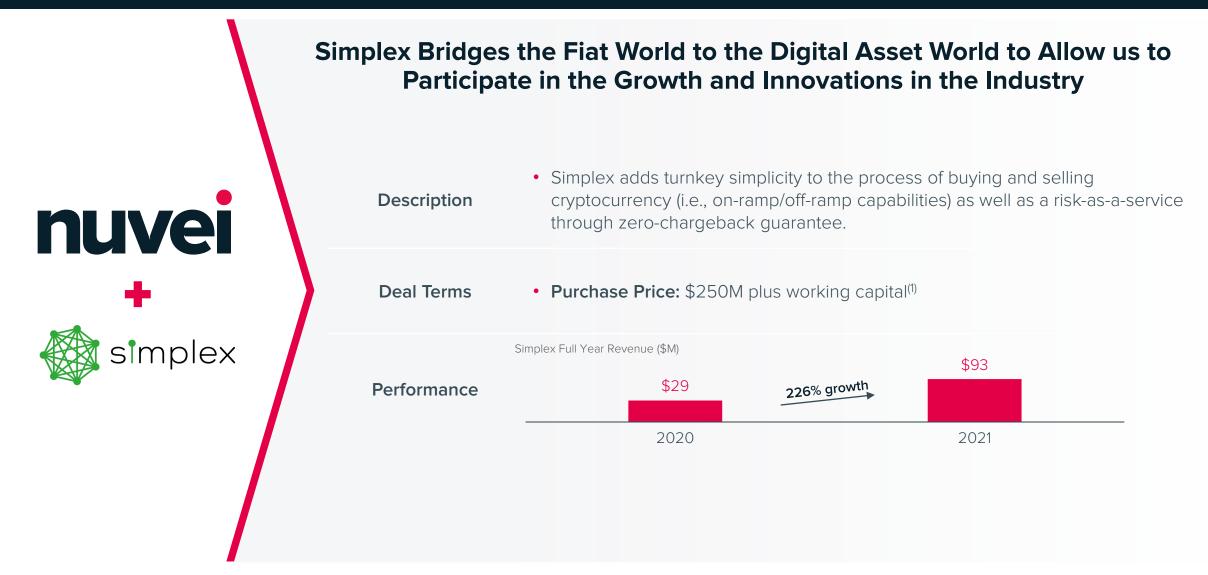
(2) The initial consideration includes a cash amount of \$43.1M and \$11.4M paid through the issuance of 138,522 Subordinate Voting Shares to the sellers. The purchase price also includes working capital and closing

adjustments and includes contingent consideration of up to a total maximum consideration, including the initial consideration, of \$400M Canadian dollars (\$316.5M). The contingent consideration is subject to meeting certain

performance metrics over a three-year period.

75

Strategic M&A – Simplex, September 2021

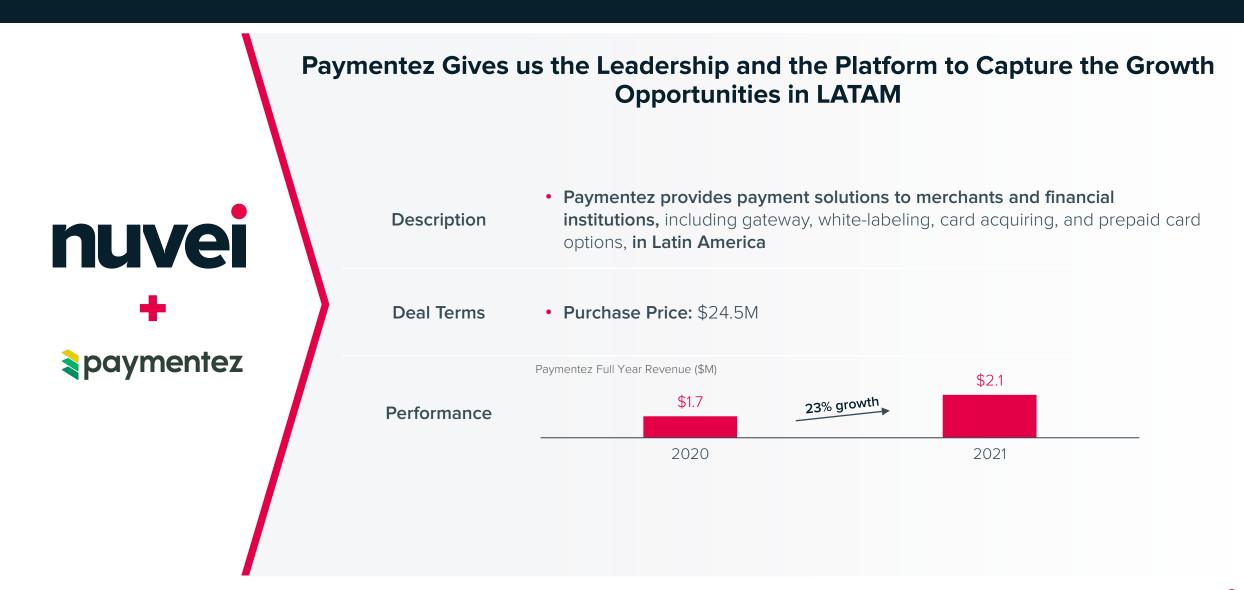




Source: Company data.

76 (1) The cash consideration of \$290.6M includes \$40.6M relating to working capital and closing adjustments. The closing adjustments are mainly due to the cash balance of \$52.8M held by Simplex at the closing of the acquisition

Strategic M&A – Paymentez, September 2021





Market Environment

M&A will Continue to Remain a Strategic Pillar for Our Growth

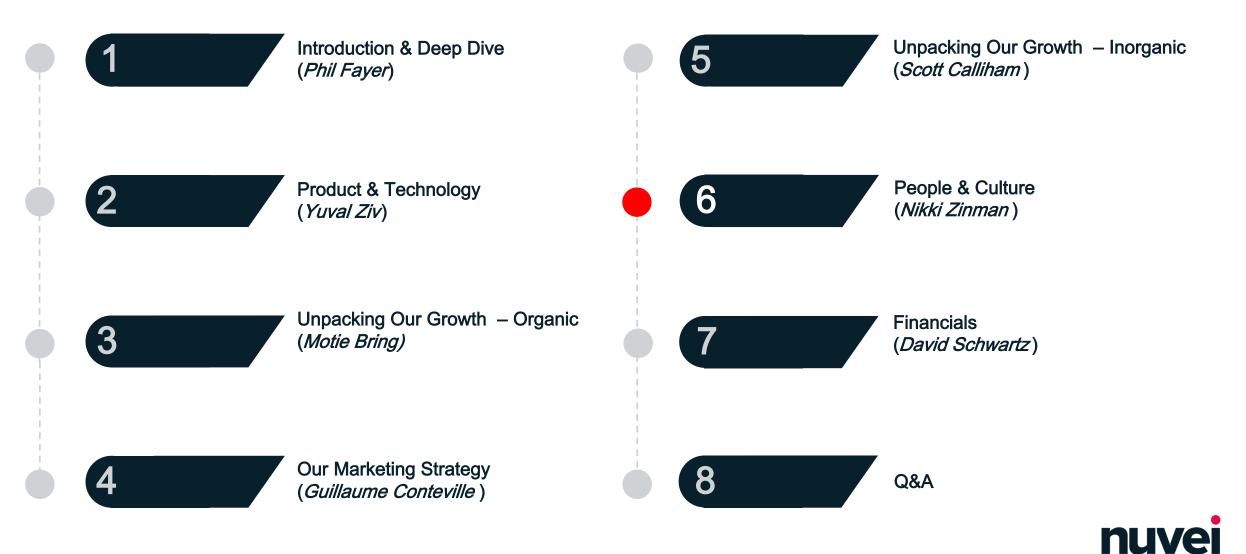




Strong Balance Sheet & Flexibility



Today's Agenda





Nikki Zinman

Our Chief People Officer



Our Dynamic Culture We are Distinctively Human at Our Core

We foster a community through attracting and retaining talented individuals to join us in **shaping tomorrow's payment industry.**

Our community is built on the following foundational pillars: Entrepreneurial | Innovative | Performance Driven | Knowledgeable | Transparent



We are like a big family; **everyone is here to support and empower** each other. "

-Amanda, Contact Center Supervisor



" It's a **positive work environment** that encourages your **personal and professional growth**."

-Sean, Manager, eCommerce Relationship Management

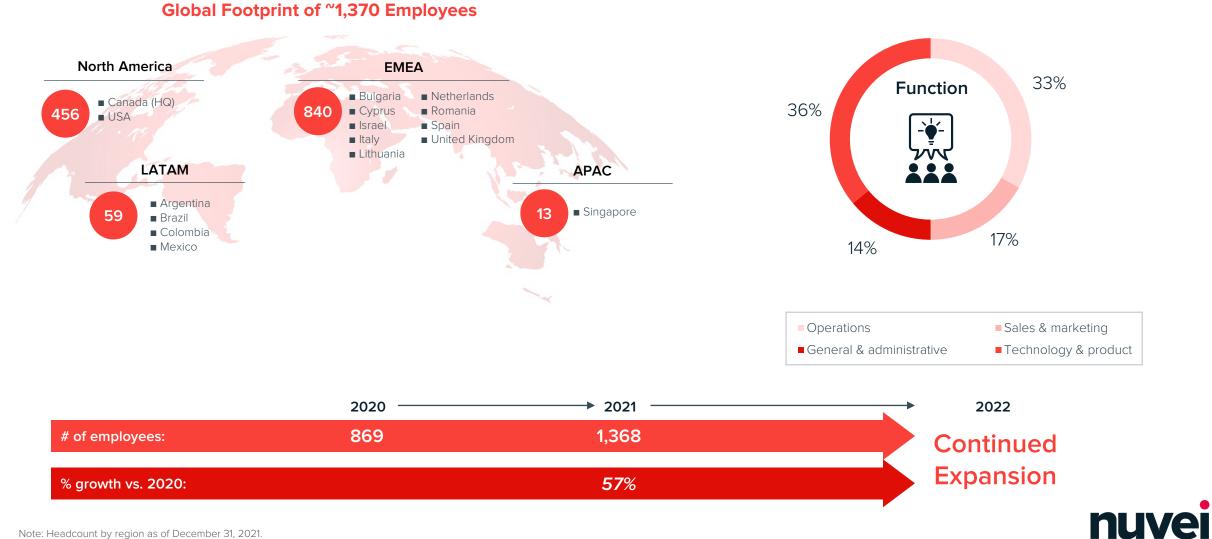




Our Team Global and Growing

Global Workforce with Scale Across Diverse Regions

Playing a Critical Role at Nuvei



Our Diversity Multicultural and Supporting Women in Technology





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4.2/5 Glassdoor Rating on

Diversity & Inclusion⁽¹⁾

Source: Company data and Statista June 2021.

(1) Represents Glassdoor employee ratings as of February 2022.

(i) Represents classicol employee ratings as of rebrary 2022.
(2) Big Tech includes Apple, Amazon, Google, Meta/Facebook, and Microsoft; represents average for the group.

| Incentive Alignment | Career Development | Wellness | Fun Environment |
|--|---|-------------------------------|---------------------------------|
| LTIP Available to all Employees | Career Progression, Training and | Cultural Diversity activities | Fun and Collaborative workplace |
| Attract and retain top talent via | Professional Development | Paid Parental Leave | Monthly Celebrations |
| Globally Inclusive Equity Plan | Focus on Personal Growth Promoting from within | Mental Health Awareness | Employee Appreciation |
| Employees granted \$100K in Nuvei Stock Options ⁽¹⁾ | Promoting from within | activities | Workforce challenges |
| Additional Time Off if quarterly | Learning Management System offering targeted and self- | Fitness programs | Charitable Giving |
| objectives achieved | directed development | Health and Well-Being Speaker | Team Building events |
| | | sessions | Innovative Work |

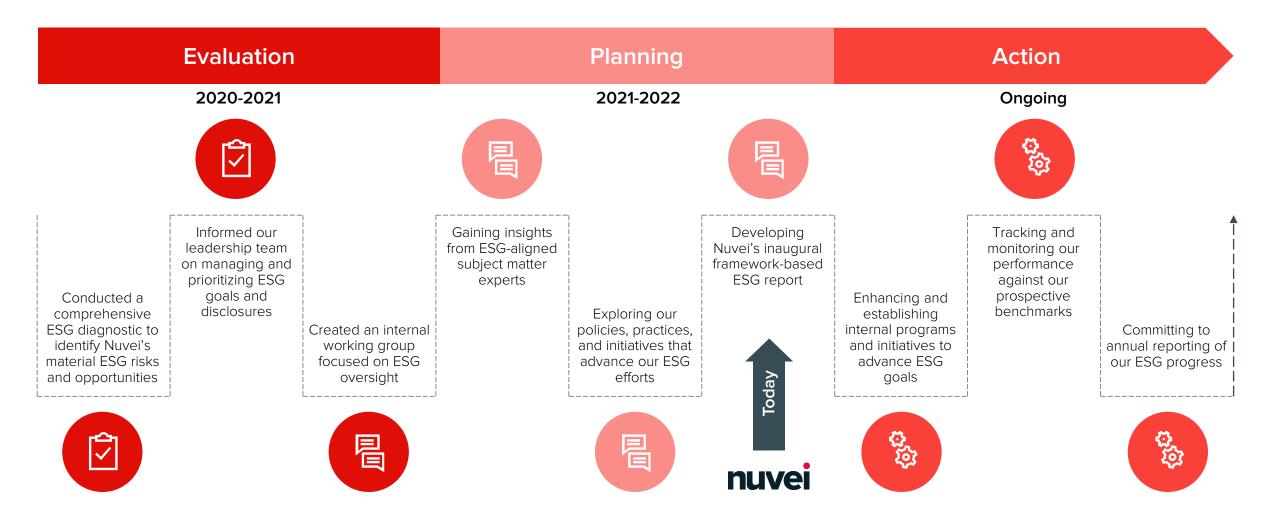














Our Board of Directors



Michael Hanley Lead Director 25+ Years of experience











St.- Laurent Paperboard, Inc.



David Lewin Director 15+ Years of experience

> NOVACAP

V PKWARE

FIRMEX

SYNTAX

ONSTREAM

ΡΣΡ

ntelerad.

NATIONAL BANK FINANCIAL MARKETS



Daniela Mielke Director *30+ Years of experience*

> Commerce Technology Advisors, LLC

> > vantiv

PayPal

McKinsey & Company

The Bancorp

FINCA[®]

VISA Nestie









OP Capital STINGRAY 🧷 Réseau capital

> 📊 Intelerad. NITREX



Director 15+ Years of experience

> **TouchBistro** AST fiserv. First Data

Heartland

Relement

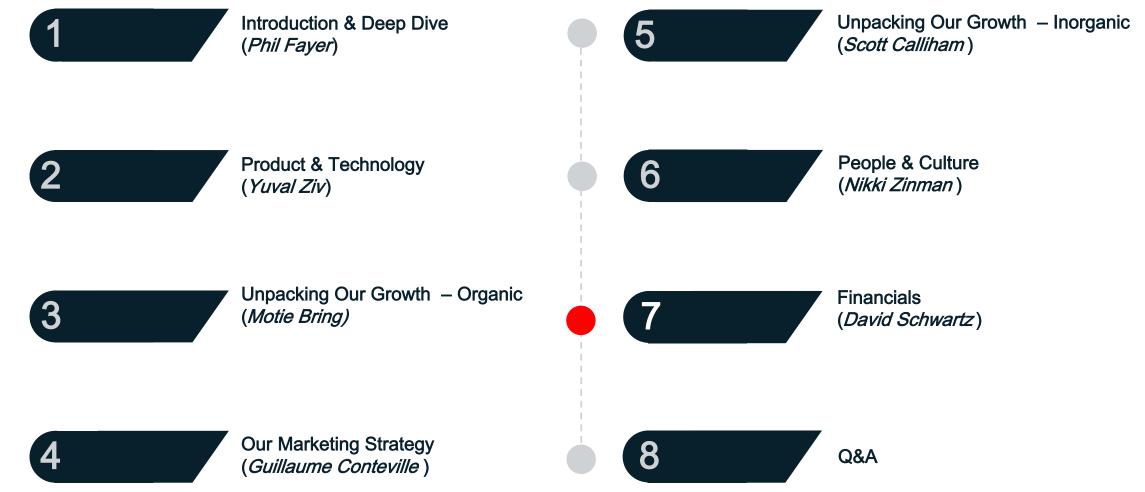




Philip Fayer Chair and CFO 20+ Years of experience

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Today's Agenda







David Schwartz

Our Chief Financial Officer



Fintech Like No Other Fintech

Strong Growth, High Margins, Profitable and Cash Generative



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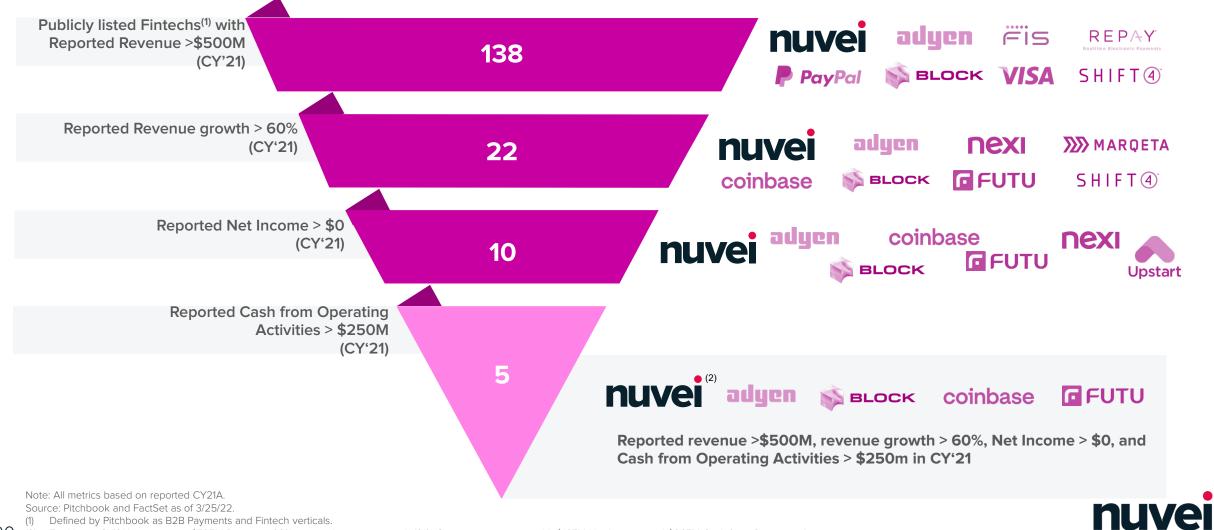
Source: Company data.

Organic revenue growth means the year-over-year change in Organic revenue divided by Organic revenue in the prior period. Organic revenue represented \$601 million of total revenue of \$725 million in 2021 (organic revenue in 2020 was \$374 million). Organic Revenue Growth is a non-IFRS measure. See "Non-IFRS Measures." See Appendix for a reconciliation to the nearest IFRS measure.
(2) Adjusted EBITDA and Adjusted EBITDA margin are non-IFRS measures. See "Non-IFRS Measures". See Appendix for a reconciliation to the nearest IFRS measure.

(3) Free cash flow is a non-IFRS Measure. See "Non-IFRS Measures." See Appendix for a reconciliation to the nearest IFRS measure.

Unique Financial Profile

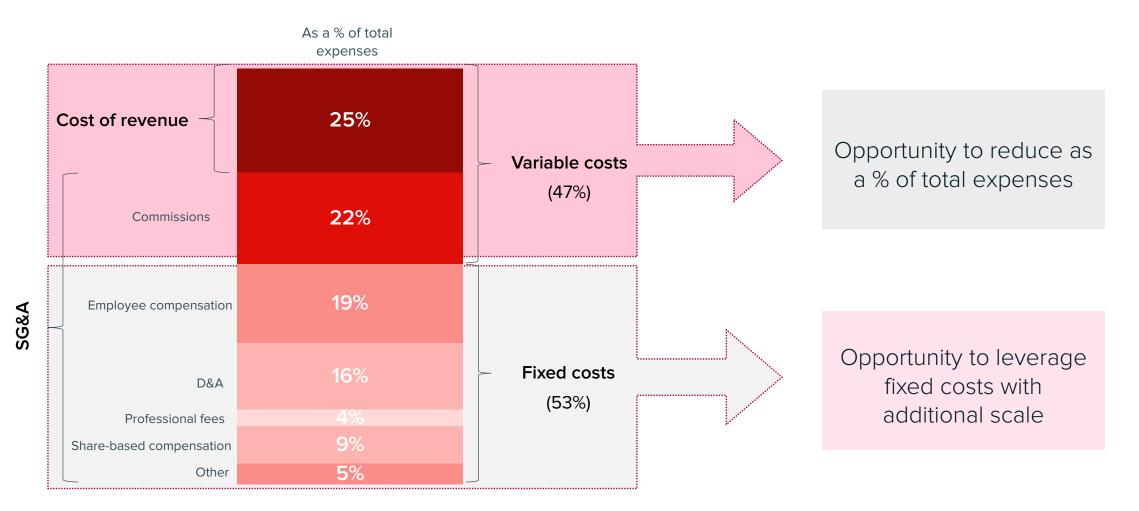
One of Few Fintechs With Scale, Robust Growth, Profitability & Cash Generation



90 (2) For Nuvei, CY'21A metrics are: \$725M Revenue, 93% reported revenue growth (61% Organic revenue growth), \$107M Net Income, and \$267M Cash from Operating Activities.

Underpinned by Highly Scalable Operating Model

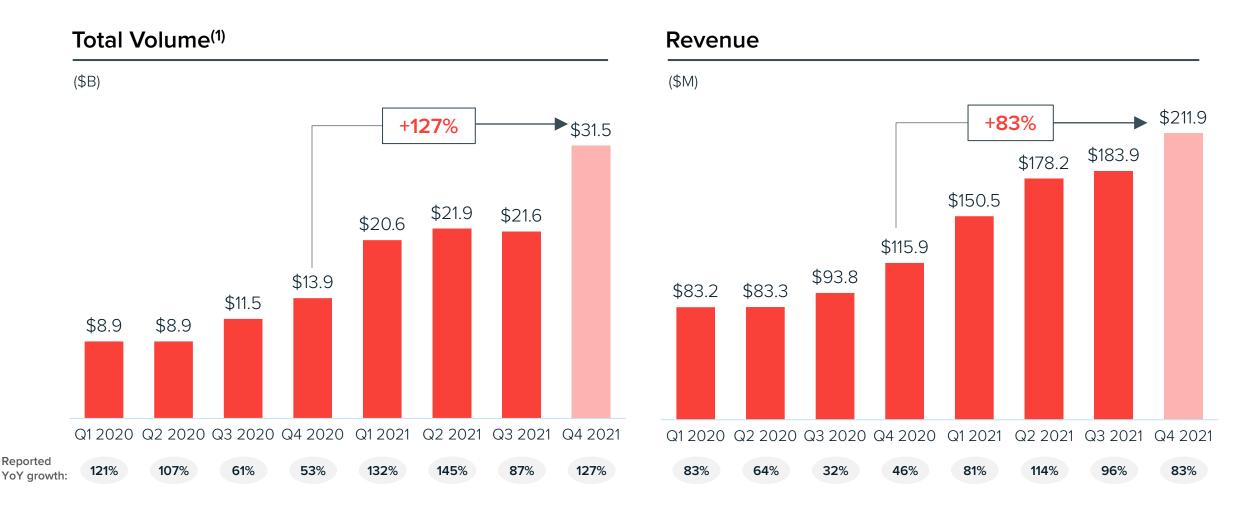
Opportunities to Expand Profit Margin





Execution on Strategy Yielding Consistent & Strong Growth

Recurring Revenue Stream with 80% of 2021 Revenue Growth from Existing Customers



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Source: Company data.

Note: Numbers may not sum due to rounding.

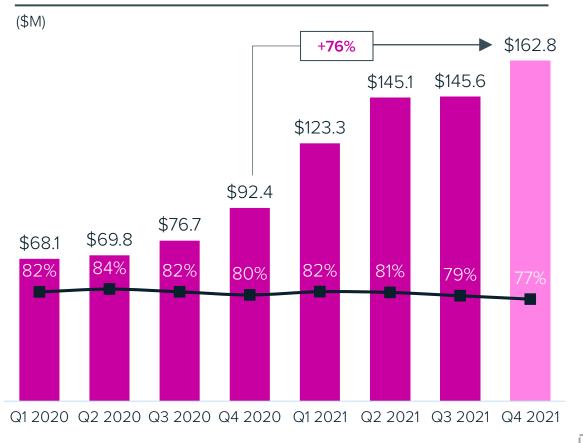
(1) Total volume does not represent revenue earned by the Company, but rather the total dollar value of transactions processed by merchants under contractual agreement with the Company.

92 See "Disclaimer - Supplementary Financial Measures".

Resulting in High Margins

Robust Profitability While Reinvesting for Sustainable Growth

Gross Profit & Margin (%)



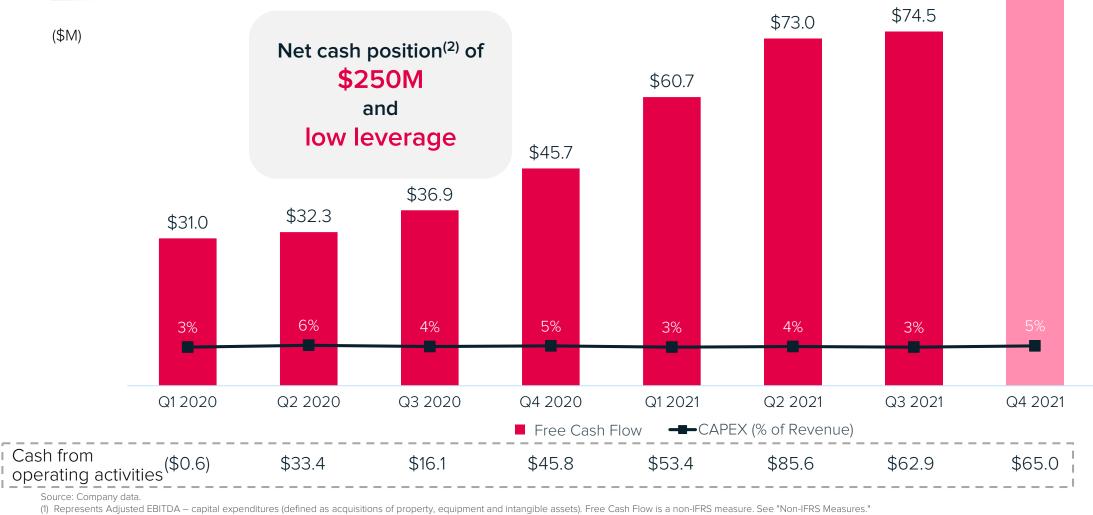
Net income, Adjusted EBITDA & Margin (%)⁽¹⁾



Managed Growth Results in High Cash Generation & Strong Balance Sheet

Cash Generation + Low Leverage = Capital Allocation Flexibility

Cash from Operating Activities, Free Cash Flow⁽¹⁾ & Capital expenditures (% of Revenue) \$81.8

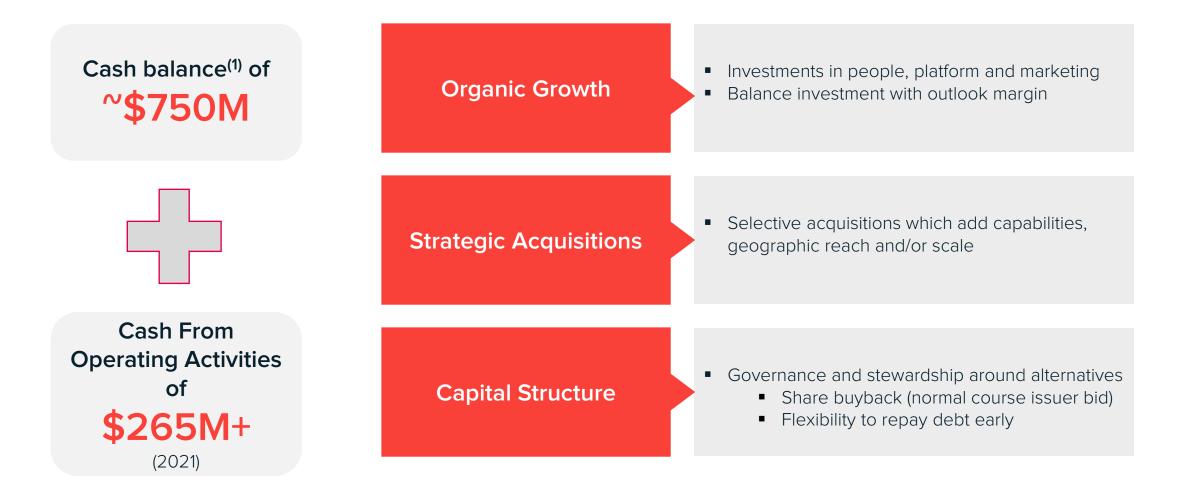


94 See Appendix for a reconciliation to the nearest IFRS measure.

(2) Net cash position (cash less total credit facilities) as of December 31, 2021.

Disciplined Capital Allocation for Continued Growth

Multiple Capital Allocation Alternatives to Drive Shareholder Value





What We Expect for 2022

Reiterating Q1'22 and Full Year 2022 Outlook

| (In U.S. dollars) | Three months ending March 31, 2022 Forward-looking | Year ending December 31, 2022 Forward-looking |
|---|--|---|
| Total volume ⁽¹⁾ (billions) | 28 – 29 | 127 – 132 |
| Revenue (millions) | 208 – 214 | 940 – 980 |
| Adjusted EBITDA ⁽²⁾ (millions) | 82 – 85 | 407 – 425 |

Nuvei is providing financial outlook for the three months ending March 31, 2022 and the fiscal year ending December 31, 2022. The financial outlook and specifically the Adjusted EBITDA(2) reflects the Company's strategy to accelerate its investment in distribution, marketing, innovation, and technology.

The financial outlook is fully qualified and based on a number of assumptions and subject to a number of risks described under the heading "Forward-Looking Information" of this presentation. Nuvei's outlook also constitutes "financial outlook" within the meaning of applicable securities laws and is provided for the purposes of assisting the reader in understanding the Company's financial performance and measuring progress toward management's objectives and the reader is cautioned that it may not be appropriate for other purposes.

Other than with respect to revenue, the Company only provides guidance on a non-IFRS basis. The Company does not provide a reconciliation of forward-looking Adjusted EBITDA (non-IFRS) to net income (loss) due to the inherent difficulty in forecasting and quantifying certain amounts that are necessary for such reconciliation. In periods where significant acquisitions or divestitures are not expected, the Company believes it might have a basis for forecasting the IFRS equivalent for certain costs, such as employee benefits, commissions and depreciation and amortization. However, because other deductions such as share-based payments, net finance costs, gain (loss) on financial instruments carried at fair market value and current and deferred income taxes used to calculate projected net income (loss) can vary significantly based on actual events, the Company is not able to forecast on an IFRS basis with reasonable certainty all deductions needed in order to provide an IFRS calculation of projected IFRS net income (loss). The amount of these deductions may be material and, therefore, could result in projected IFRS net income (loss) being materially less than projected Adjusted EBITDA (non-IFRS). These statements represent forward-looking information and may represent a financial outlook, and actual results may vary. See the risk and assumptions described under the heading "Forward-looking information" of this presentation.

Source: Company data.

The guidance in this presentation is only effective as of the date given, March 28, 2022, and will not be updated or affirmed unless and until the Company publicly announces updated or affirmed guidance. Distribution or reference of this deck following March 28, 2022 does not constitute the Company re-affirming guidance.

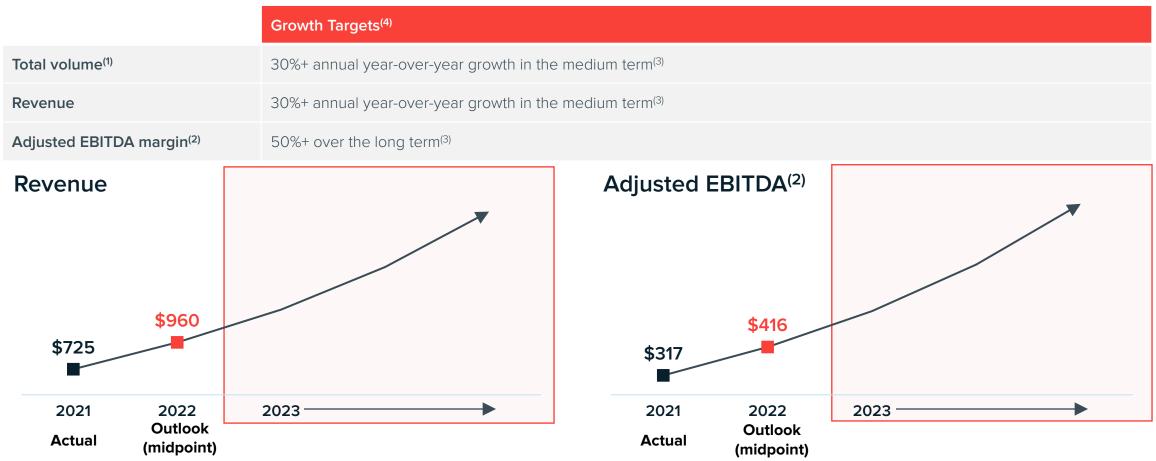
(1) Total volume does not represent revenue earned by the Company, but rather the total dollar value of transactions processed by merchants under contractual agreement with the Company. See "Disclaimer - Supplementary Financial Measures".



96 (2) Adjusted EBITDA is a non-IFRS measure. See "Non-IFRS Measures". See Appendix for a reconciliation to the nearest IFRS measure.

Our Targets

Reiterating Medium- and Long-Term Targets



Note: For illustrative purposes and excludes any future acquisitions.

Source: Company data.

(1) Total volume does not represent revenue earned by the Company, but rather the total dollar value of transactions processed by merchants under contractual agreement with the Company. See "Disclaimer - Supplementary Financial Measures". (2) Adjusted EBITDA and Adjusted EBITDA margin are non-IFRS measures. See "Non-IFRS Measures".

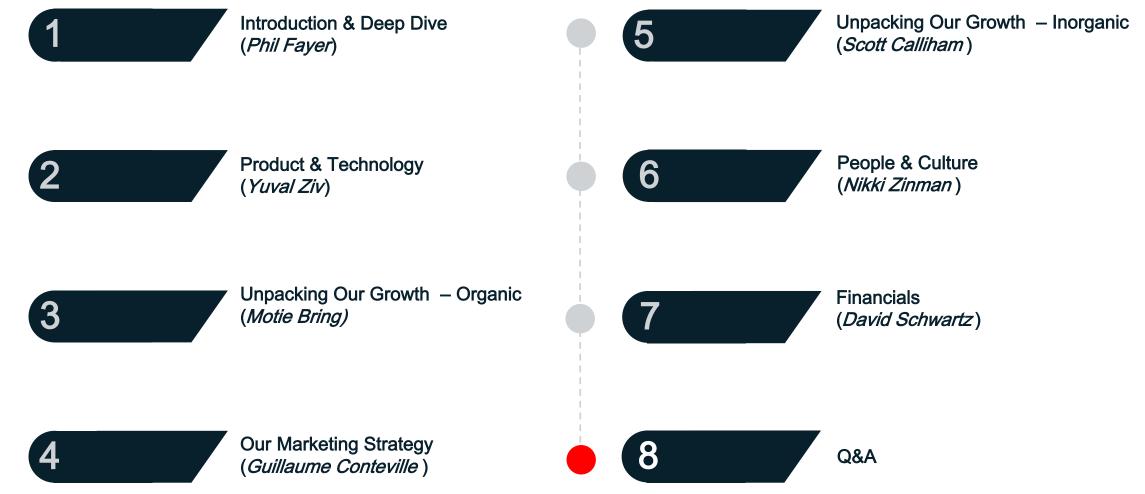
(3) "Medium term" and "long term" have not been defined by Nuvei nor does Nuvei intend to define them. These targets should not be considered as projections, forecasts or expected results but rather goals that may result from the execution of our strategy. These growth targets are fully qualified and based on a number of assumptions and are subject to a number of risks described under the heading "Forward-Looking Information" of this presentation. These targets are provided for the purposes of assisting the reader in understanding the Company's financial performance and measuring progress toward management's objectives and the reader is cautioned that they may not be appropriate for other purposes.

(4) These growth targets are fully qualified and based on a number of assumptions and subject to a number of risks described under the heading "Forward-looking Information" of this presentation. These growth targets serve as guideposts as we execute on our strategic priorities, and they assume a normal business environment, continuing momentum and performance of the Company's core business and favorable tailwinds of the verticals it serves. We will review and revise these growth targets as economic, market, and regulatory environments change.



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Today's Agenda







Thank You

Appendix

Statements of Profit and Loss and Comprehensive Income or Loss

Statements of Profit or Loss and Comprehensive Income or Loss Data

(in thousands of U.S. dollars except for shares and per share amounts)

| | Three months ended December 31 | | | Years ended December 31 |
|---|-----------------------------------|-------------|-------------|----------------------------|
| | 2021 | 2020 | 2021 | 2020 |
| | \$ | \$ | \$ | \$ |
| Revenue | 211,875 | 115,907 | 724,526 | 376,22 |
| Cost of revenue | 49,115 | 23,519 | 147,755 | 69,25 |
| Gross profit | 162,760 | 92,388 | 576,771 | 306,97 |
| Selling, general and administrative expenses | 140,921 | 68,437 | 431,303 | 234,97 |
| Operating profit | 21,839 | 23,951 | 145,468 | 71,99 |
| Finance income | (550) | (1,257) | (2,859) | (5,42 |
| Finance costs | 5,001 | 2,494 | 16,879 | 159,09 |
| Net finance costs | 4,451 | 1,237 | 14,020 | 153,66 |
| Loss (gain) on foreign currency exchange | (2,486) | 1,029 | (513) | 18,91 |
| Income (loss) before income tax | 19,874 | 21,685 | 131,961 | (100,58 |
| Income tax expense | 7,535 | (892) | 24,916 | 3,08 |
| Net income (loss) | 12,339 | 22,577 | 107,045 | (103,67 |
| Other comprehensive income (loss) | | | | |
| Items that may be reclassified subsequently to profit and loss | | | | |
| Foreign operations – foreign currency translation differences | (10,920) | 18,394 | (31,031) | 32,85 |
| Comprehensive income (loss) | 1,419 | 40,971 | 76,014 | (70,81 |
| Net income (loss) attributable to: | | | | |
| Common shareholders of the Company | 10,808 | 21,726 | 102,293 | (106,23 |
| Non-controlling interest | 1,531 | 851 | 4,752 | 2,56 |
| | 12,339 | 22,577 | 107,045 | (103,67 |
| Comprehensive income (loss) attributable to: | | | | |
| Common shareholders of the Company | (112) | 40,120 | 71,262 | (73,37 |
| Non-controlling interest | 1,531 | 851 | 4,752 | 2,56 |
| | 1,419 | 40,971 | 76,014 | (70,81 |
| Net income (loss) per share | | | | |
| Net income (loss) per share attributable to common shareholders of the Company | | | | |
| Basic | 0.08 | 0.16 | 0.73 | (1.0 |
| Diluted | 0.07 | 0.16 | 0.71 | (1.0) |
| Weighted average number of common shares outstanding | | | | |
| Basic | 142,698,569 | 135,837,128 | 139,729,116 | 98,681,06 |
| Diluted | 147,640,841 | 139,929,183 | 144,441,502 | 98,681,06 |



Consolidated Statements of Financial Position Data

Consolidated Statements of Financial Position Data (in thousands of U.S. dollars)

| | December 31, 2021 | December 31, 2020 |
|--|-------------------|-------------------|
| | \$ | \$ |
| Assets | | |
| Current assets | | |
| Cash | 748,576 | 180,722 |
| Trade and other receivables | 39,262 | 32,055 |
| Inventory | 1,277 | 80 |
| Prepaid expenses | 8,483 | 4,727 |
| Income taxes receivable | 3,702 | 6,690 |
| Current portion of advances to third parties | 3,104 | 8,520 |
| Current portion of contract assets | 1,354 | 1,587 |
| | | |
| Total current assets before segregated funds | 805,758 | 234,381 |
| Segregated funds | 720,874 | 443,394 |
| Total current assets | 1,526,632 | 677,775 |
| | | |
| Non-current assets | | |
| Advances to third parties | 13,676 | 38,478 |
| Property and equipment | 18,856 | 16,537 |
| Intangible assets | 747,600 | 524,232 |
| Goodwill | 1,126,768 | 969,820 |
| Deferred tax assets | 13,036 | 3,785 |
| Contract assets | 1,091 | 1,300 |
| Processor deposits | 4,788 | 13,898 |
| Other non-current assets | 3,023 | 1,944 |
| | | |
| Total Assets | 3,455,470 | 2,247,769 |

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Consolidated Statements of Financial Position Data

Consolidated Statements of Financial Position Data (in thousands of U.S. dollars)

| | December 31, 2021 \$ | December 31, 2020 \$ |
|---|-------------------------|-------------------------|
| Liabilities | | |
| Current liabilities | | |
| Trade and other payables | 101,848 | 64,779 |
| Income taxes payable | 13,478 | 7,558 |
| Current portion of loans and borrowings | 7,349 | 2,527 |
| Other current liabilities | 13,226 | 7,132 |
| Total current liabilities before due to merchants | 135.901 | 81.996 |
| Due to merchants | 720,874 | 443,394 |
| Total current liabilities | 856,775 | 525,390 |
| Non-current liabilities | | |
| Loans and borrowings | 501,246 | 212,726 |
| Deferred tax liabilities | 71,100 | 50,105 |
| Other non-current liabilities | 4,509 | 1,659 |
| Total Liabilities | 1,433,630 | 789,880 |
| Equity | | |
| Equity attributable to shareholders | | |
| Share capital | 2,057,105 | 1,625,785 |
| Contributed surplus | 69,943 | 11,966 |
| Deficit | (108,749) | (211,042 |
| Accumulated other comprehensive income (loss) | (8,561) | 22,47 |
| | 2,009,738 | 1,449,179 |
| Non-controlling interest | 12,102 | 8,710 |
| Total Equity | 2,021,840 | 1,457,889 |
| Total Liabilities and Equity | 3,455,470 | 2,247,769 |



Consolidated Statements of Cash Flow Data

Consolidated Statements of Cash Flow Data

(in thousands of U.S. dollars)

| For the years ended December 31, | 2021 | 202 |
|---|-----------|----------|
| | \$ | \$ |
| Cash flow from operating activities | | |
| Net income (loss) | 107,045 | (103,670 |
| Adjustments for: | | |
| Depreciation of property and equipment | 5,811 | 5,121 |
| Amortization of intangible assets | 85,017 | 64,552 |
| Amortization of contract assets | 2,180 | 2,114 |
| Share-based payments | 53,180 | 10,407 |
| Net finance costs | 14,020 | 153,664 |
| Loss (gain) on foreign currency exchange | (513) | 18,918 |
| Impairment on disposal of a subsidiary | _ | 338 |
| Income tax expense | 24,916 | 3,087 |
| Changes in non-cash working capital items | 21,604 | (2,28 |
| Interest paid | (14,351) | (43,788 |
| Income taxes paid | (32,052) | (14,223 |
| | 266,857 | 94,752 |
| Cash flow used in investing activities | | |
| Business acquisitions, net of cash acquired | (387,654) | (67,537 |
| Proceeds from the sale of a subsidiary, net of cash | - | 19,045 |
| Decrease (increase) in other non-current assets | 10,525 | (1,683 |
| Net decrease in advances to third parties | 9,190 | 9,40 |
| Acquisition of property and equipment | (5,728) | (3,395 |
| Acquisition of intangible assets | (21,441) | (14,448 |
| | (395,108) | (58,617 |
| Cash flow from financing activities | | |
| Proceeds from loans and borrowings | 300,000 | 110,000 |
| Transaction costs related to loans and borrowings | (5,529) | (3,380 |
| Proceeds from exercise of stock options | 8,994 | - |
| Proceeds from issuance of shares | 424,833 | 758,593 |
| Transaction costs from issuance of shares | (15,709) | (42,966 |
| Repayment of convertible debentures from shareholders | - | (93,384 |
| Repayment of loans and borrowings | (2,560) | (642,786 |
| Payment of lease liabilities | (2,594) | (2,439 |
| Dividend paid by subsidiary to non-controlling interest | (1,360) | (940 |
| | 706,075 | 82,70 |
| Effect of movements in exchange rates on cash | (9,970) | 1,813 |
| Net increase in cash | 567,854 | 120,650 |
| Cash – Beginning of Year | 180,722 | 60,072 |
| Cash – End of Year | 748,576 | 180,722 |



Reconciliation of Adjusted EBITDA and Free cash flow to Net Income (Loss) and Cash flow from operating activities

Reconciliation of Adjusted EBITDA and Free cash flow to Net Income (Loss) and Cash flow from operating activities

(In thousands of U.S. dollars)

105

| | | Three months ended December 31 | | Years ended December 31 |
|---|----------|-----------------------------------|----------|----------------------------|
| | 2021 | 2020 | 2021 | 2020 |
| | \$ | \$ | \$ | \$ |
| Cash flow from operating activities | 64,972 | 45,783 | 266,857 | 94,752 |
| Adjustments for: | | | | |
| Depreciation of property and equipment | (1,535) | (979) | (5,811) | (5,12) |
| Amortization of intangible assets | (24,403) | (17,430) | (85,017) | (64,552 |
| Amortization of contract assets | (595) | (417) | (2,180) | (2,114 |
| Share-based payments | (32,935) | (3,200) | (53,180) | (10,407 |
| Net finance costs | (4,451) | (1,237) | (14,020) | (153,664 |
| Loss (gain) on foreign currency exchange | 2,486 | (1,029) | 513 | (18,918 |
| Impairment on disposal of a subsidiary | _ | _ | _ | (338 |
| Income tax expense | (7,535) | 892 | (24,916) | (3,087 |
| Write-down of inventory to net realizable value | _ | (513) | _ | (513 |
| Changes in non-cash working capital items | (6,218) | (4,432) | (21,604) | 2,28 |
| Interest paid | 4,792 | 1,495 | 14,351 | 43,788 |
| Income taxes paid | 17,761 | 3,644 | 32,052 | 14,223 |
| Net income (loss) | 12,339 | 22,577 | 107,045 | (103,670 |
| Finance cost | 5,001 | 2,494 | 16,879 | 159,091 |
| Finance income | (550) | (1,257) | (2,859) | (5,427 |
| Depreciation and amortization | 25,938 | 18,410 | 90,828 | 69,673 |
| Income tax expense (recovery) | 7,535 | (892) | 24,916 | 3,087 |
| Acquisition, integration and severance costs ^(a) | 8,773 | 4,673 | 25,831 | 9,970 |
| Share-based payments and related payroll taxes ^(b) | 34,674 | 3,200 | 54,919 | 10,407 |
| Loss (gain) on foreign currency exchange | (2,486) | 1,029 | (513) | 18,918 |
| Legal settlement and other ^(c) | 230 | 1,079 | 188 | 933 |
| Adjusted EBITDA | 91,454 | 51,313 | 317,234 | 162,982 |
| Acquisition of property and equipment, and intangible assets | (9,642) | (5,572) | (27,169) | (17,843 |
| Free cash flow | 81,812 | 45,741 | 290,065 | 145,139 |

(a) These expenses relate to:

- (I) professional, legal, consulting, accounting and other fees and expenses related to our acquisition activities and financing activities. For the three months and year ended December 31, 2021, those expenses were \$4.3 million and \$14.7 million respectively (\$5.7 million and \$10.9 million for the three months and year ended December 31, 2020). These costs are presented in the professional fees line item of selling, general and administrative expenses.
- (ii) acquisition-related compensation. For the three months and year ended December 31, 2021, those expenses were \$4.5 million and \$10.8 million (\$0.1 million and \$0.8 million for the three months and year ended December 31, 2020). These costs are presented in the employee compensation line item of selling, general and administrative expenses.
- (iii) change in deferred purchase consideration for previously acquired businesses. No amount was recognized in 2021. Gains of \$1.2 million and \$2.5 million were recognized for the three months and year ended December 31, 2020. These amounts are presented in selling, general and administrative expenses.
- (iv) severance and integration expenses, which were immaterial for the three months and year ended December 31, 2021 (\$0.1 million and \$0.7 million for the three months and year ended December 31, 2020). These expenses are presented in selling, general and administrative expenses.
- (b) These expenses represent expenses recognized in connection with stock options and other awards issued under share-based plans as well as related payroll taxes that are directly attributable to share-based payments. For the three months and year ended December 31, 2021, the expenses were comprised of non-cash sharebased payments of \$32.9 million and \$53.2 million (\$3.2 million and \$10.4 million for three months and year ended December 31, 2020), as well as \$1.7 million of cash expenses for related payroll taxes (nil in 2020).
- (c) This line item primarily represents legal settlements and associated legal costs, as well as non-cash gains, losses and provisions and certain other costs. These costs are presented in selling, general and administrative expenses.



Reconciliation of Adjusted net income and Adjusted net income per basic and diluted share to Net Income (Loss)

(In thousands of U.S. dollars except for share and per share amounts)

| | | onths ended December 31 | | Years ended December 31 |
|--|-------------|----------------------------|-------------|----------------------------|
| | 2021 | 2020 | 2021 | 2020 |
| | \$ | \$ | \$ | \$ |
| | | | | |
| Net income (loss) | 12,339 | 22,577 | 107,045 | (103,670) |
| Change in redemption value of liability- classified common and preferred shares ^(a) | _ | _ | _ | 76,438 |
| Accelerated amortization of deferred transaction costs | _ | _ | _ | 24,491 |
| Amortization of acquisition-related intangible assets ^(b) | 22,828 | 16,008 | 78,979 | 59,219 |
| Acquisition, integration and severance costs (c) | 8,773 | 4,673 | 25,831 | 9,970 |
| Share-based payments and related payroll taxes ^(d) | 34,674 | 3,200 | 54,919 | 10,407 |
| Loss (gain) on foreign currency exchange | (2,486) | 1,029 | (513) | 18,918 |
| Legal settlement and other (e) | 230 | 1,079 | 188 | 933 |
| Adjustments | 64,019 | 25,989 | 159,404 | 200,376 |
| Income tax expense related to adjustments (*) | (5,784) | (2,074) | (17,867) | (7,720 |
| Adjusted net income | 70,574 | 46,492 | 248,582 | 88,986 |
| Net income attributable to non-controlling interest | (1,531) | (851) | (4,752) | (2,560) |
| Adjusted net income attributable to the common shareholders of the Company | 69,043 | 45,641 | 243,830 | 86,426 |
| Weighted average number of common shares outstanding | | | | |
| Basic | 142,698,569 | 135,837,128 | 139,729,116 | 98,681,060 |
| Diluted | 147,640,841 | 139,929,183 | 144,441,502 | 101,576,193 |
| Adjusted net income per share attributable to common shareholders of the Company ^(g) | | | | |
| Basic | 0.48 | 0.34 | 1.75 | 0.88 |
| Diluted | 0.47 | 0.33 | 1.69 | 0.85 |

| (a) | This line item represents change in redemption value related to shares classified as liabilities prior to our TSX listing. |
|------|--|
| | As part of the TSX listing, such shares were converted into equity as Subordinate Voting Shares. These expenses |
| | are included in finance costs. |
| 11.1 | The base was a later to an effective second allow an interaction of the second state o |

(b) This line item relates to amortization expense taken on intangible assets created from the purchase price adjustment process on acquired companies and businesses and resulting from a change in control of the Company.

(c) These expenses relate to:

(i) professional, legal, consulting, accounting and other fees and expenses related to our acquisition activities and financing activities. For the three months and year ended December 31, 2021, those expenses were \$4.3 million and \$14.7 million respectively (\$5.7 million and \$10.9 million for the three months and year ended December 31, 2020). These costs are presented in the professional fees line item of selling, general and administrative expenses.

(ii) acquisition-related compensation. For the three months and year ended December 31, 2021, those expenses were \$4.5 million and \$10.8 million (\$0.1 million and \$0.8 million for the three months and year ended December 31, 2020). These costs are presented in the employee compensation line item of selling, general and administrative expenses.

(iii) change in deferred purchase consideration for previously acquired businesses. No amount was recognized in 2021. Gains of \$1.2 million and \$2.5 million were recognized for the three months and year ended December 31, 2020. These amounts are presented in selling, general and administrative expenses.

(iv) severance and integration expenses, which were immaterial for the three months and year ended December 31, 2021 (\$0.1 million and \$0.7 million for the three months and year ended December 31, 2020). These expenses are presented in selling, general and administrative expenses.

(d) These expenses represent expenses recognized in connection with stock options and other awards issued under share-based plans as well as related payroll taxes that are directly attributable to share-based payments. For the three months and year ended December 31, 2021, the expenses were comprised of non-cash share-based payments of \$32.9 million and \$53.2 million (\$3.2 million and \$10.4 million for three months and year ended December 31, 2020), as well as \$1.7 million of cash expenses for related payroll taxes (nil in 2020).

(e) This line item primarily represents legal settlements and associated legal costs, as well as non-cash gains, losses and provisions and certain other costs. These costs are presented in selling, general and administrative expenses.

This line item reflects income tax expense on taxable adjustments using the tax rate of the applicable jurisdiction.

(g) The number of share-based awards used in the diluted weighted average number of common shares outstanding in the Adjusted net income per diluted share calculation is determined using the treasury stock method as permitted under IFRS.



| | Three months ended December 31 | | Change | | Years ended December 31 | | Change | | ge |
|--|-----------------------------------|------------|--------|-------|----------------------------|------------|---------|-------------|----|
| (In thousands of U.S. dollars, except for percentages) | 2021 \$ | 2020 \$ | \$ | % | 2021 \$ | 2020 \$ | \$ | % | |
| Revenue | | | | | | | | | |
| North America | 76,229 | 52,001 | 24,228 | 47 % | 301,257 | 183,803 | 117,454 | 64 % | |
| Europe, Middle East and Africa | 127,856 | 58,884 | 68,972 | 117 % | 394,758 | 176,771 | 217,987 | 123 % | |
| Latin America | 6,404 | 3,315 | 3,089 | 93 % | 22,841 | 10,771 | 12,070 | 112 % | |
| Asia Pacific | 1,386 | 1,707 | (321) | (19)% | 5,670 | 4,881 | 789 | 16 % | |
| | 211,875 | 115,907 | 95,968 | 83 % | 724,526 | 376,226 | 348,300 | 93 % | |

The table above summarizes our revenue by geography based on the billing location of the merchant.



| | Three months ended December 31 | | Years ended December 31 | | |
|--|-----------------------------------|---------|----------------------------|---------|--|
| | 2021 | 2020 | 2021 | 2020 | |
| (In thousands of U.S. dollars except for percentages) | \$ | \$ | \$ | \$ | |
| | | | | | |
| Revenue | 211,875 | 115,907 | 724,526 | 376,226 | |
| Adjustments for acquired or divested businesses ^(a) | (32,740) | _ | (123,659) | (2,524) | |
| Organic revenue | 179,135 | 115,907 | 600,867 | 373,702 | |
| Revenue growth | 83 % | | 93 % | | |
| Organic revenue growth | 55 % | | 61 % | | |

(a) The Company acquired Smart2Pay Technology & Services B.V on November 2, 2020, Base Commerce on January 1, 2021, Mazooma on August 3, 2021, and Simplex and Paymentez on September 1, 2021. In May 2020, the Company disposed of CreditGuard.

